

M A Y 2 0 2 5



# DSP India Equity Strategy

People | Process | Performance

This is a marketing communication. Please refer to the Prospectus and KIID for more information on general terms, risks, and fees. Investors should only invest in the Fund once they have reviewed the Prospectus and KIID before making any final investment decisions.

Strictly For Use By Intended Recipients Only

# The DSP Group: A Long and Storied History

Time-tested legacy in the Indian financial markets

160+ Years

Among the oldest financial firms in India

Founding Members of BSE

From the DSP family

Market Pioneers

Helped professionalize capital markets

26 Years

In asset management

30+ Years

In global partnerships

Focused Core Business  
Only investment management

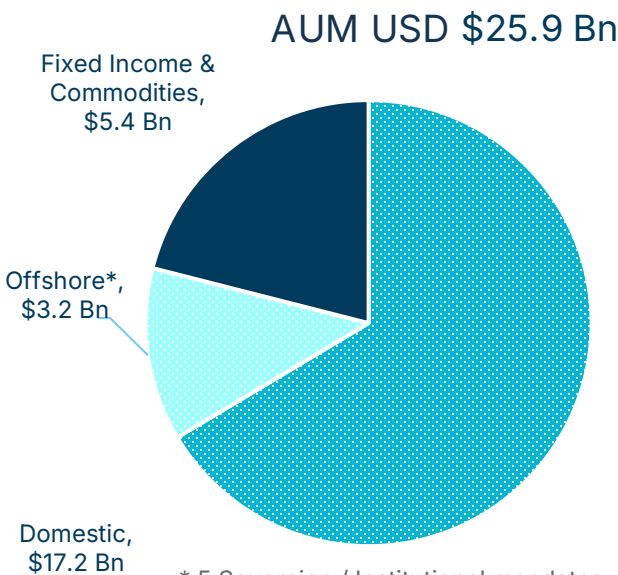
Deep Corporate Access  
Introduced many of the top 300 Indian companies to capital markets

Long-Term Mindset  
From being family-owned yet professionally managed

Seasoned Talent  
Our 28-member team has invested through multiple market cycles

Solid Investment Fundamentals  
From decades of experience and joint ventures with global firms

Equity AUM  
USD\$20.4 Bn



\* 5 Sovereign / Institutional mandates + 1 UCITS fund

# Our Principles Drive Investor Focus and Alignment

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01.

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## Maintain Long-Term Mindset

Generating long-term alpha (~200-700 bps) across strategies since inception.

02.

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## Focus on Investors First

Close funds when margin of safety is low / valuations are sky high.

03.

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## Hold Investment Frameworks Sacred

Operate with transparency and clarity to build trust and alignment with investors.

04.

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## Pay Attention to Sustainability

Gradual introduction of ESG frameworks into our portfolios; signatory to UNPRI.

05.

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## Minimize Risk

Employ the 10<sup>th</sup> man rule ('Sceptical Analyst') to minimize accidents due to accounting frauds or poor governance.

06.

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## Inculcate Owner's Mindset

Offer a long-term employee stock ownership plan

07.

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## Keep Skin in the Game

The DSP Group family invests their wealth in DSP Funds, as do DSP employees.

# Our Edge

| # | Potential Alpha Sources | Taking Advantage of                        | Our Primary Alpha Source? | Comments                                                                                                                                                      |
|---|-------------------------|--------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Research                | In-house strong research team              | Yes                       | <ul style="list-style-type: none"> <li>Focus on Moats, Incremental RoE's and Growth</li> </ul>                                                                |
| 2 | Behaviour               | Avoiding short term noise                  | Yes                       | <ul style="list-style-type: none"> <li>Gain from mis-pricing due to short-term noise (e.g. Polycab, Coforge)</li> <li>Long-term investment horizon</li> </ul> |
| 3 | News flow               | Information arbitrage                      | No                        | <ul style="list-style-type: none"> <li>Avoid noise</li> </ul>                                                                                                 |
| 4 | Technicals              | Liquidity squeezes, sudden fund flows etc. | No                        | <ul style="list-style-type: none"> <li>We do not prioritize technical analysis</li> </ul>                                                                     |

# DSPAM - Equity Investment Team



Vinit Sambre (24)  
Senior Vice President  
Head – Equities



Rohit Singhania (23)  
Senior Vice President  
Co-Head – Equities



Gaurav Pant (18)\*  
Head – AIF



Aparna Karnik (20)  
Head of Quantitative  
Investments & Analytics

## Portfolio Managers



Abhishek  
Singh (15)  
AVP, PM



Bhavin  
Gandhi (16)  
AVP, PM



S. Natraj (23)  
VP, PM

## Portfolio Managers / Analysts



Charanjit Singh (15)  
VP, Capital Goods,  
Infra, Power Utilities,  
Consumer Durables



Resham Jain, CFA (17)  
VP, Small & Mid Caps,  
Agri Inputs, Textiles,  
Chemicals, Retail



Chirag Dagli  
(20)  
VP, Healthcare



Kaivalya Nadkarni  
(6)  
SM, Arbitrage  
strategy



Dhaval Gada (13)  
VP, Banking &  
Financial Services



Abhishek Ghosh  
(15)  
AVP, Small & Mid  
Caps,  
Transportation



Suryanarayanan  
Manian, CFA (14)  
VP, Long/Short,  
Pre-IPO

## Investment Strategists



Jay Kothari (20)  
SVP, Global Head –  
International Business  
& Investment Strategist



Vinayak Bhat (5)  
Manager,  
Investment Strategist



Ashish Tekwani (4)  
Assistant Manager,  
Investment Strategist

## Portfolio Analysts



Aniket Pande (9)  
AVP, IT & FMCG



Tanuj Kyal (4)  
Senior Manager,  
Long only & Long/Short



Nilesh Aiya (12)  
VP, Forensic Research



Vaibhav Shah (5)  
Senior Manager,  
Auto & Metals



Sarthak Tita (1)  
Assistant Manager,  
Oil, Gas & Cement



Prateek Mandhana (6)  
Senior Manager,  
Long only & Long/Short



Venkat Samala (4)  
Manager,  
Long only & Long/Short



Hardik Shah (16)  
AVP, Head – Sustainable  
Investments



Jayesh Jain (5)  
Manager,  
Global Investments



Vipin Vijay (16)  
VP, Research  
Automation  
(ARQ)

## Dealing Team



Suketu Mehta (22)  
SVP, Investments  
Equity



Chirag Darji (18)  
VP, Investments  
Equity



Shashank Shah (19)  
AVP, Investments Equity

## Dealing Operations Team



Avan Sanga (22)  
Senior Manager,  
Investments Equity



Varsha Patel (13)  
Officer, Investments  
Equity



Palak Doshi (9)  
Assistant Manager,  
Investments Equity



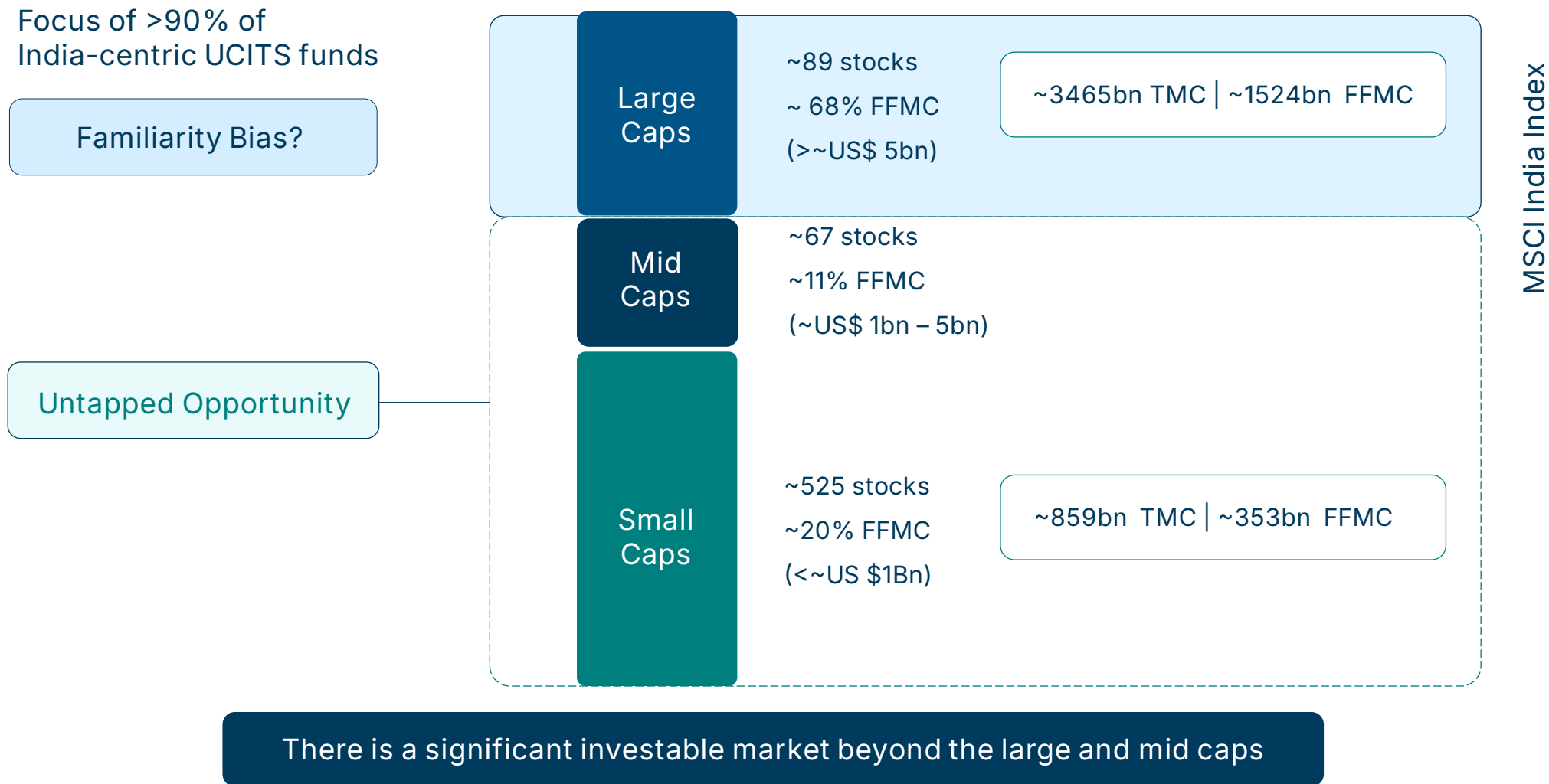
Dhanashree More (6)  
AM,  
Investments Equity



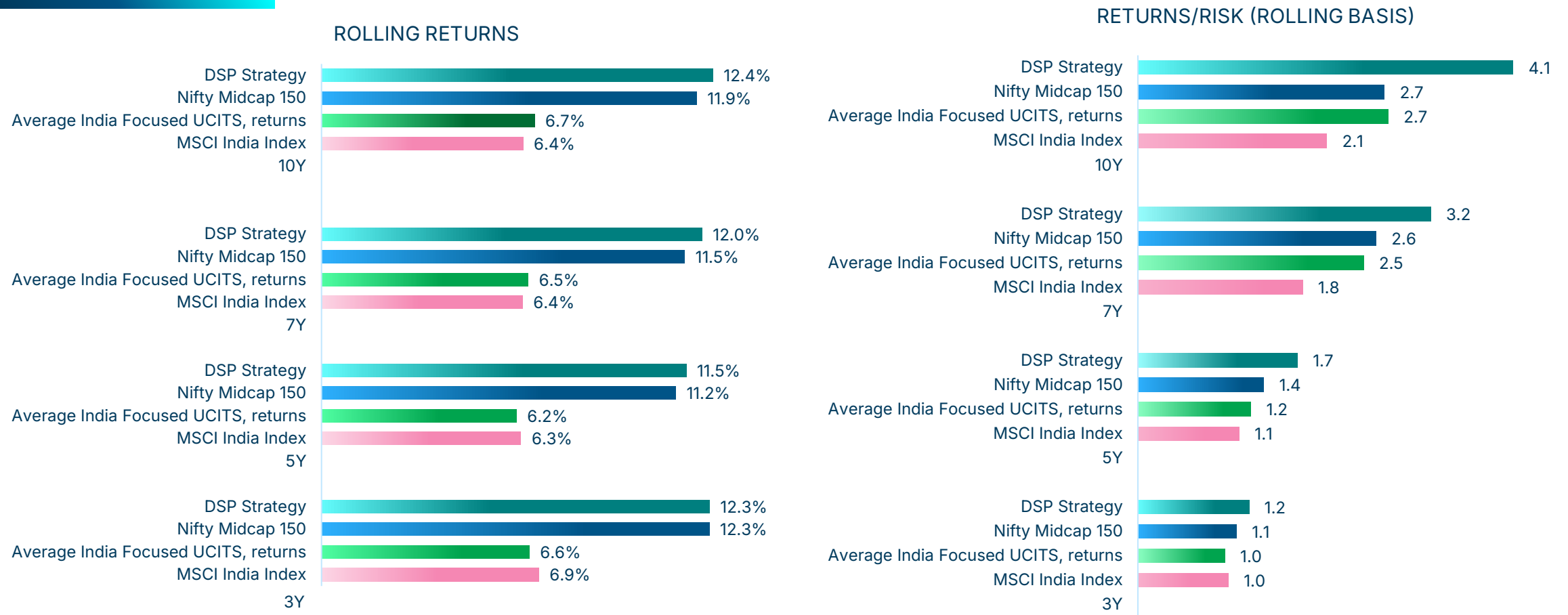
Hiral Vora (11)  
AM,  
Investments Equity

# The Opportunity

# Where to invest in India's equity investment landscape



# How Mid caps performed? Active management generated superior return/risk



Our actively managed small and midcap oriented strategy has generated superior return/risk

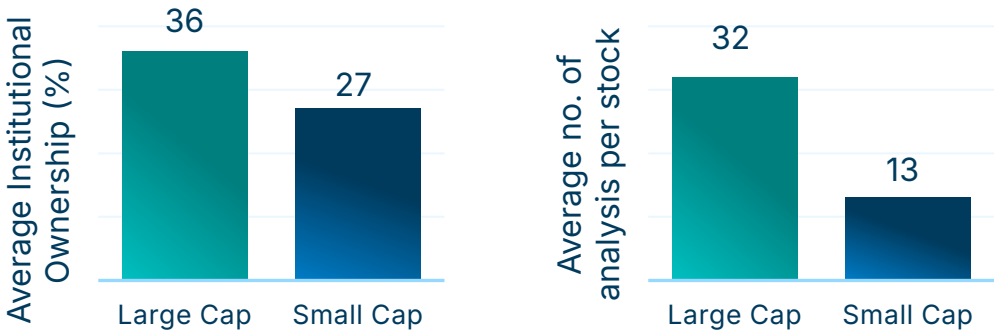
# Low ownership, sparse research, and high diversification contribute to alpha

1 Large & mid cap alpha warning: Small caps present alpha opportunity

~ 4.2%

Alpha CAGR since inception of the DSP Strategy over the MSCI India Index

2 Small cap stocks tend to be under-owned and under-researched



3 MSCI India Small Cap is more diversified, offering variety in stock picks

| Diversification      | MSCI India Index | MSCI India Small Cap Index |
|----------------------|------------------|----------------------------|
| GICS Industry        | 41               | 51                         |
| No. of stocks        | 101              | 260                        |
| Top 10 concentration | 46.7%            | 13.2%                      |

4 Lower correlation of MSCI India Small Cap vs. MSCI India

| Correlation Matrix | MSCI AC World Index | MSCI EM Index |
|--------------------|---------------------|---------------|
| MSCI India Index   | 50%                 | 67%           |
| No. of stocks      | 43%                 | 59%           |
| DSP Strategy       | 34%                 | 43%           |

# High ROE and earnings growth companies generate wealth

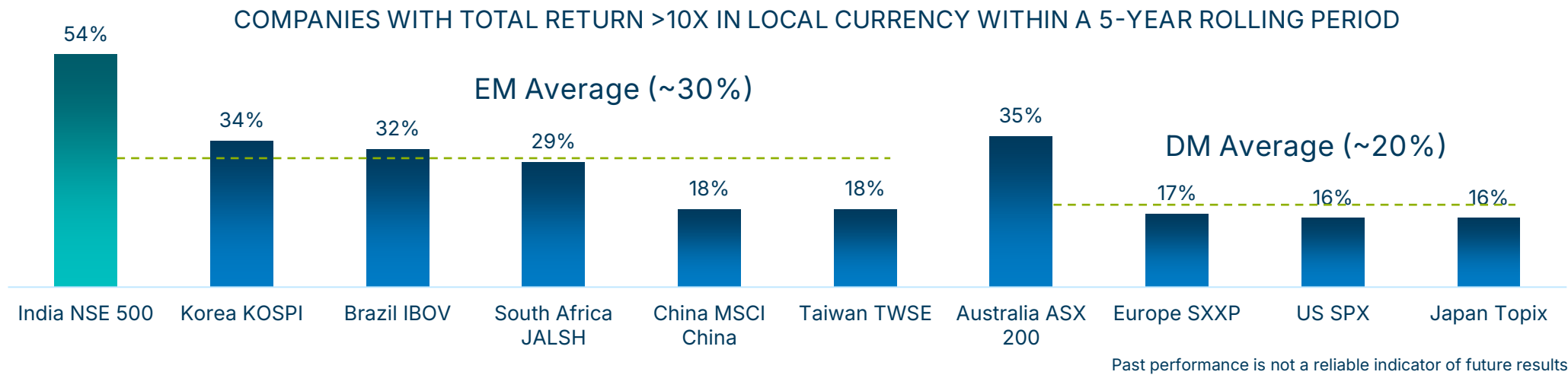
- We analysed data from Indian large cap, mid cap and small cap companies over the past decade to understand their return potential
- In the Indian markets, a combination of healthy ROE and high earnings growth has historically resulted in superior price performance

| Market peak before GFC        |             |                            |                     |                                            |                                               |
|-------------------------------|-------------|----------------------------|---------------------|--------------------------------------------|-----------------------------------------------|
| Profit Pool Increase (% CAGR) | Average ROE | Average Price Appreciation | No. of Stocks Moved | Market Cap Classification (as of Jan 2008) | Market Cap Classification (as of 31 Mar 2025) |
| 10.5%                         | 16.4%       | 11.6%                      | 50                  | Large & Mid Cap                            | Large & Mid Cap                               |
| 6.4%                          | 8.8%        | -2.8%                      | 40                  | Large & Mid Cap                            | Small Cap                                     |
| 18.2%                         | 19.8%       | 22.9%                      | 25                  | Small Cap                                  | Large & Mid Cap                               |
| 12.5%                         | 20.9%       | 17.3%                      | 136*                | Small Cap                                  | Small Cap                                     |
| 10.8%                         | 7.1%        | 7.7%                       | 118                 | Small Cap                                  | Small Cap                                     |
| Elimination is key            |             |                            |                     |                                            |                                               |

A sizeable pool of high-quality companies have the potential to provide superior returns

# India has delivered the highest proportion of multi baggers among 10 major markets globally

Within a 5-yr rolling period since 2000, 54% of NSE 500 equities have produced >10x returns.



## Common Traits of Multi Baggers in India

| Growth                                          | Capital allocation                                            | Inexpensive starting valuations                         | High promoter holding                                                               | Small/mid-cap bias                        |
|-------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------|
| 25% median sales CAGR & ~37% median profit CAGR | >15% ROE and Cash ROIC for most, with 75% showing rising ROEs | ~70% trading at <1x LTM P/B ratio or <10x NTM P/E ratio | Majority promoter ownership (58%) & lesser institutional investment (23%) initially | ~50% with initial market cap of <US \$50M |

# Investment Philosophy

# Portfolio Manager: Vinit Sambre



Vinit Sambre,  
who has been at DSP since 2005,  
heads the equity team

"Patience, embracing  
volatility and owning capital  
efficient businesses run by  
capable managers for long  
periods of time is my source  
of wealth creation."

## Experience

- 24 years of investment experience across 4 major market cycles
- In-depth knowledge of Indian equities, specifically in the small and mid-cap space
- Successfully delivered on a variety of mandates, including concentrated thematic portfolios

## Style

- Buy & hold
- Identify and back high-quality managements / promoters through cycles

## Recognition

- Recipient of several awards during his tenure

# How we generate investment ideas



Many sources of ideas:

- Interactions with 550+ companies a year (including companies outside our coverage)
- 15+ conferences a year
- Industry experts, supply chain checks
- Sell-side interactions
- Journals, magazines, and other sources

- Daily morning calls
- All-day team meetings every Wednesday
- Internal screens

# Our investment philosophy is focused on sustainable long-term wealth creation

01. Our fundamental bottom-up analysis prefers companies exhibiting:

- Scalability of business
- Identifiable and sustainable moats
- Consistent high Return on Equity over the cost of capital
- Incremental capital allocation in equivalent or better ROE businesses
- Prefer companies with good governance

02. We have a long-term investment horizon; however, we optimise weights considering business and valuation cycles.

03. We would sell our positions where valuations rise to unjustifiable levels, or where the investment thesis breaks down.

## Active Coverage

Covered ~355 stocks ~US \$4 Tn mcap

## We are wary of:

- Capital misallocation
- Poor governance
- Business Disruption like:
  - Regulatory changes
  - Technological disruptions

## DSP Edge



**Temperament**

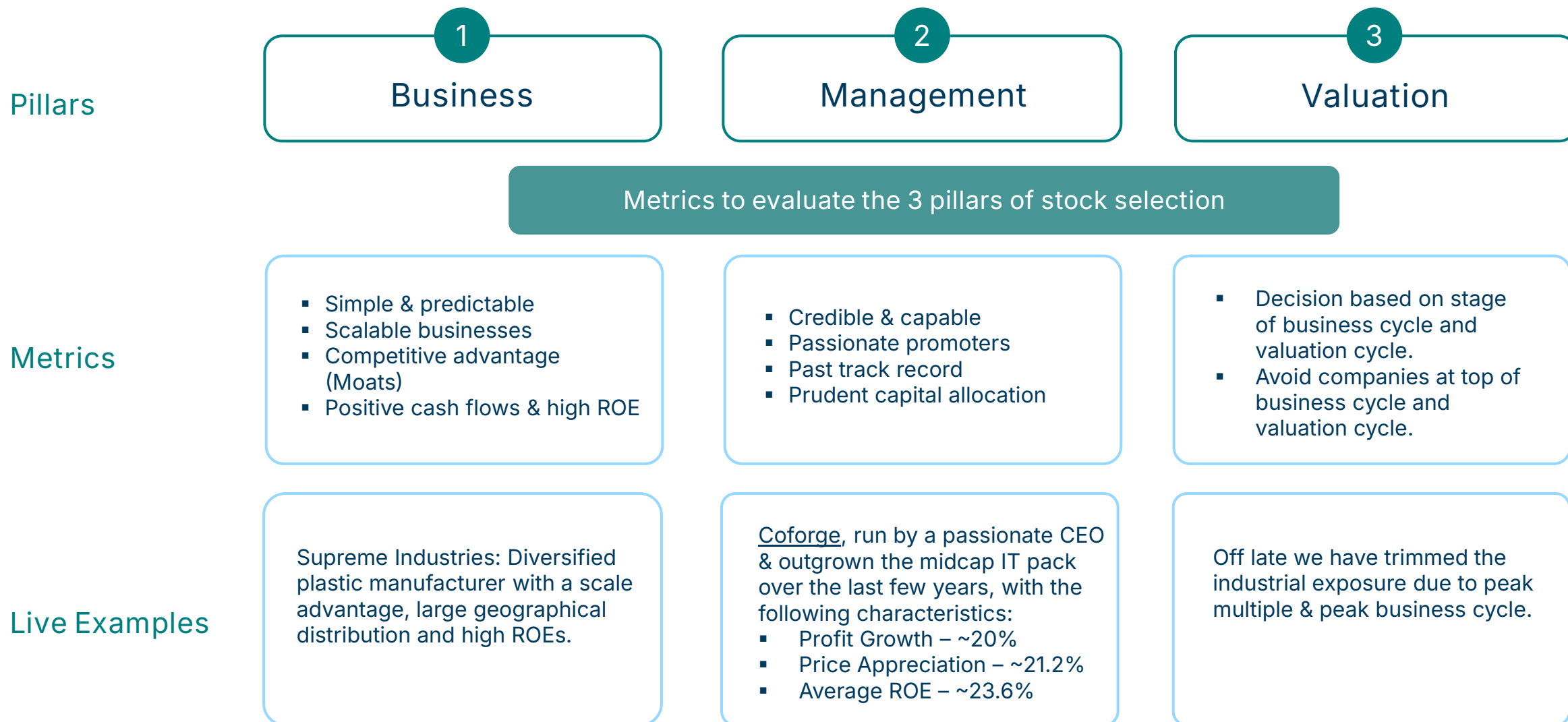


**Research  
Capability**

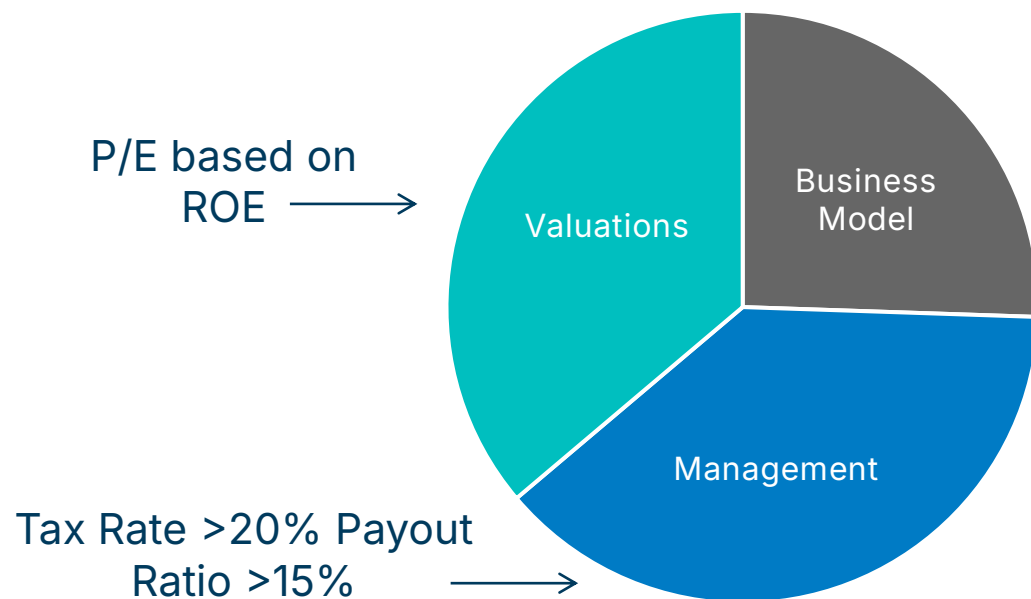


**Eliminating  
Behavioural Biases**

# Investment Framework – Pillars of Stock Selection



# Investment Framework



- 3 Yr. Avg. ROE >16%
- 5 Yr. Avg. EBITDA Growth >13%
- 5 Yr. Avg. PAT Growth >13%
- Margin Increase: EBITDA Growth > Sales Growth
- Earnings per Share (EPS) Growth Variation <100%
- Net Debt/EBITDA <3x
- Positive Free Cash Flow Yield
- Receivables, Inventory & Payable Days Variation <30 days

Quantifying metrics to evaluate the 3 pillars

# Our learnings over time

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01.

Deep analysis of historical business cycles over 10-15 years, not merely management's future guidance.

Atul

02.

Bottom up company research is more useful than predicting macro.

Cholamandalam Finance

03.

Temperament – ignore noise and don't react to every piece of news.

04.

Contra-cyclical plays – use temporary disruption/down cycles to buy good companies.

Infosys / Eicher

05.

With significant dispersion within each sector, active stock picking is important and eliminating losers is key.

Bajaj Finance / IB

06.

Remember learnings from past mistakes, despite the general tendency to forget them in a bull market.

Stopped fresh inflows into flagship small cap fund in the interest of investors.

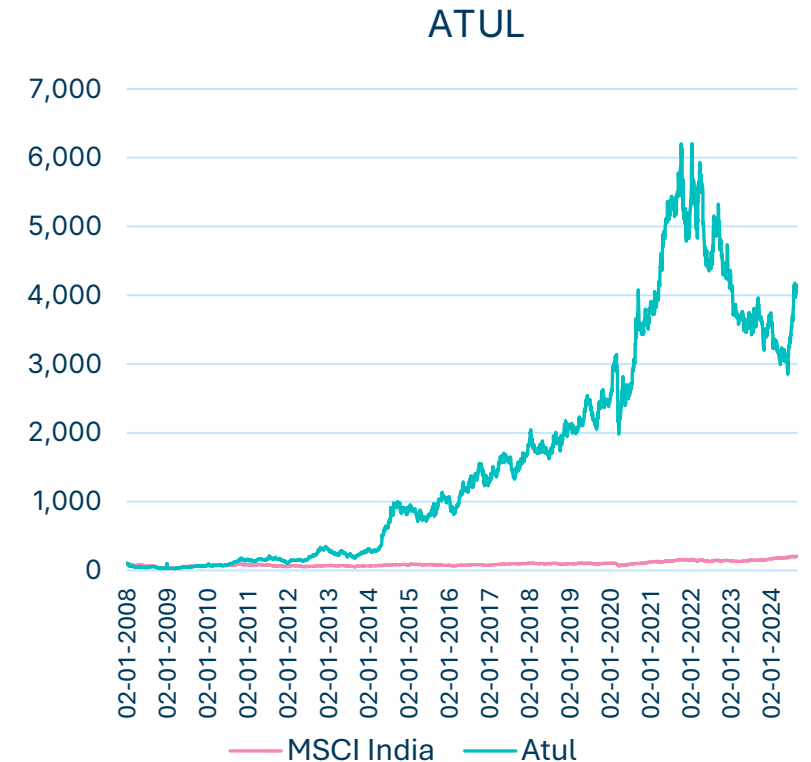
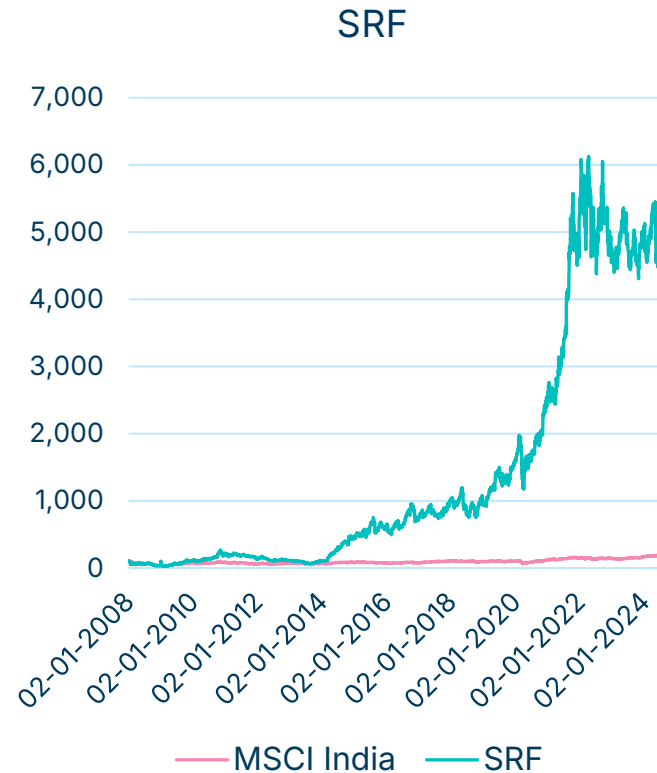
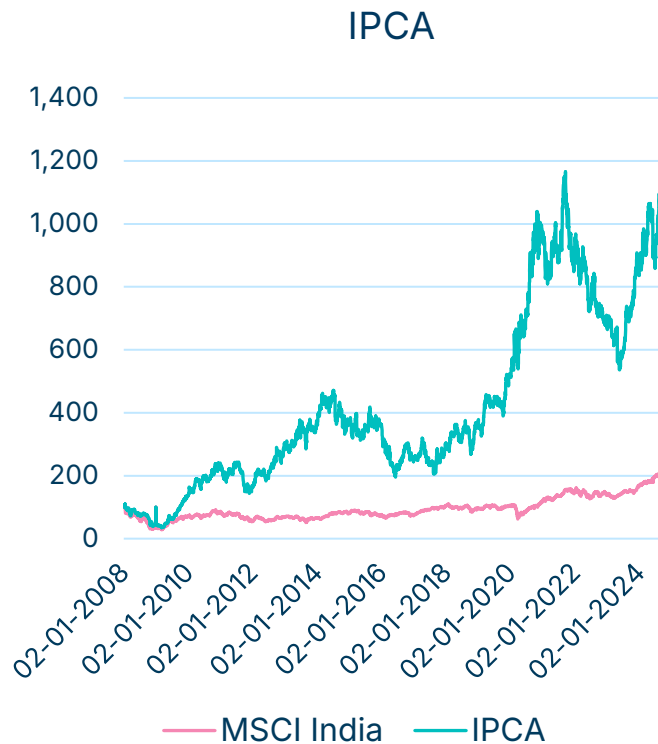
07.

It's essential to work with a long-term mindset and have investors with a long-term capital horizon (>5 years).

Buy & Hold philosophy

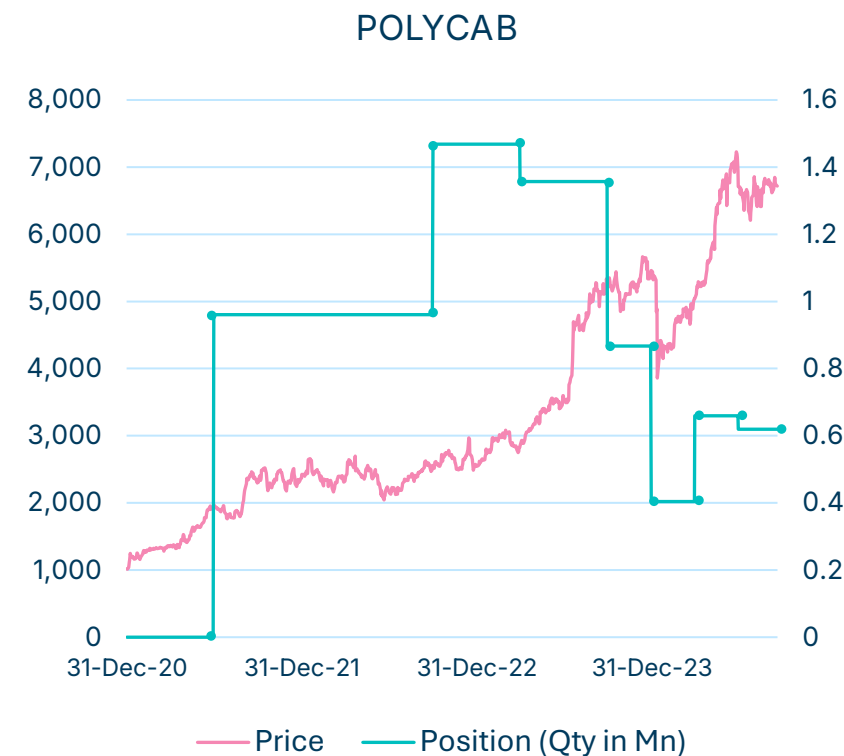
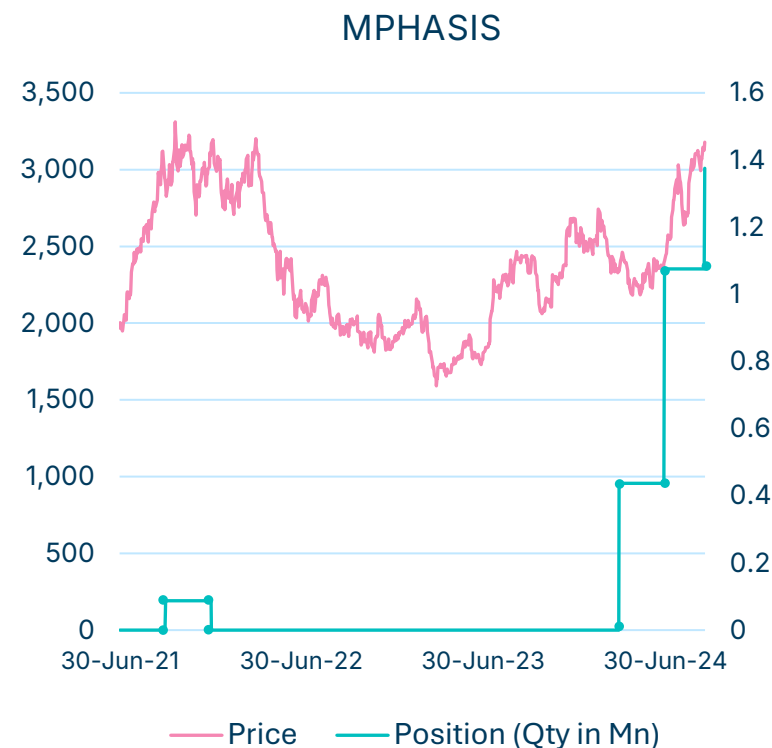
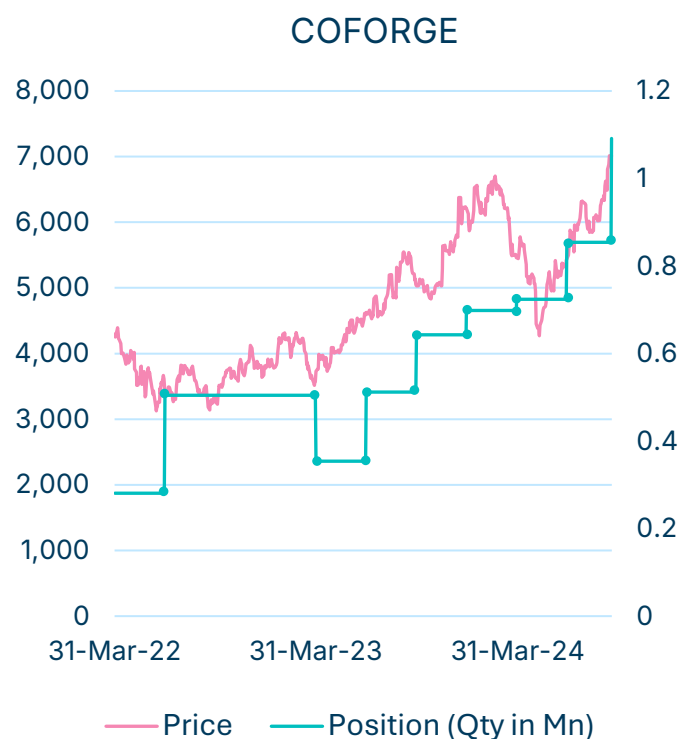
# Patience

- Simple scalable business
- Large opportunity
- Strong cash flow, ROCE
- Avoiding noise and not processing each & every piece of information



# Patience – Temporary disruption is an opportunity

- Use temporary disruption to double down
- Not easy when the stock goes through correction
- Our confidence stems from deep understanding of business cycle, fundamentals and management attributes
- Low impact cost during such periods



# How we size our portfolio

Sizing is driven by conviction, upside and sense of business cycle and valuation cycle.

Our portfolio comprises:

5-7%

High conviction, low to medium business cycle, reasonable valuation, long term businesses

2-4%

High conviction, low to medium business cycle, high valuation businesses

1-2%

High conviction, medium to high business cycle, high valuation businesses (that we gradually build on during temporary distress)

# Buy and hold approach → lower portfolio turnover & alignment with guidance to investors

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Category median portfolio turnover ratio

47%

DSP strategy portfolio turnover ratio

30%

The stock market rewards those who patiently invest in capital efficient businesses for the long term

\*Median for last 3 years

# Our Buy & Hold Philosophy

- We align holding periods of investee companies with their entire business cycles.
- We size companies in our portfolio based on our assessment of how they rank on our philosophy.

| Top 5 gainers<br>(Last ~5 years) | Return Multiplier | Top 5 Gainers*        | Return Multiplier | Holding Period<br>(years) | Period Held        |
|----------------------------------|-------------------|-----------------------|-------------------|---------------------------|--------------------|
| SRF Limited                      | 7.21x             | SRF Limited           | 117.64x           | 14.91 Years               | Mar '07 to Jan '22 |
| Atul Limited                     | 4.30x             | Eicher Motors Limited | 41.58x            | 5.1 Years                 | Mar '09 to Mar '14 |
| IPCA Laboratories                | 3.94x             | Bajaj Finance Limited | 16.89x            | 5.6 Years                 | Sep '08 to Mar '14 |
| Coromandel International         | 2.71x             | Bayer Cropscience     | 10.68x            | 11.5 Years                | Sep '08 to Feb '20 |
| Supreme Industries               | 2.37x             | GRUH Finance Limited  | 8.40x             | 4.8 Years                 | Mar '08 to Dec '12 |

Representative Indian mid cap equities portfolio data.

High conviction holding

Higher concentration in the portfolio

Add to holding during market corrections

Strong business + quality management = ignore noise, hold, add opportunistically

# Sell Discipline

We sell if there is significant deterioration in fundamentals, corporate governance issues, fraud or misrepresentation of facts

Profitable positions where valuations rise to unjustifiable levels

Trim / book profits

Symphony: In 2015, when the valuation scaled to unprecedented levels and concerns rose regarding growth due to early monsoons, we trimmed our position marginally to reflect these concerns.

Positions where investment thesis is not unfolding as envisioned

Cut losses / Sell

Navkar Corp: Adverse regulatory changes coincided with high-capacity addition, which hurt the return ratios.

## Mistakes – A Source of Learning

| Top 4 Losers*                      | Holding Period (years) | Period Held        | Average Weight During Holding Period | Learnings                                                               |
|------------------------------------|------------------------|--------------------|--------------------------------------|-------------------------------------------------------------------------|
| Pennar Engineered Building Systems | 3.2                    | Sep '15 to Dec '18 | 0.7%                                 | Capex heavy businesses require clear visibility of growth               |
| Titagarh Wagons .                  | 2.3                    | Mar '11 to Jul '13 | 1.2%                                 | Capex heavy businesses require clear visibility of growth               |
| Navkar Corp .                      | 2.6                    | Mar '16 to Dec '18 | 0.7%                                 | Be watchful about adverse regulatory changes and capital misallocation  |
| Indo Count Industries              | 2.2                    | Oct '16 to Dec '18 | 0.8%                                 | Fortified our core beliefs of not purely relying on management guidance |

\* Representative Indian mid cap equities portfolio data

# Case Study 1: Bharat Forge

1

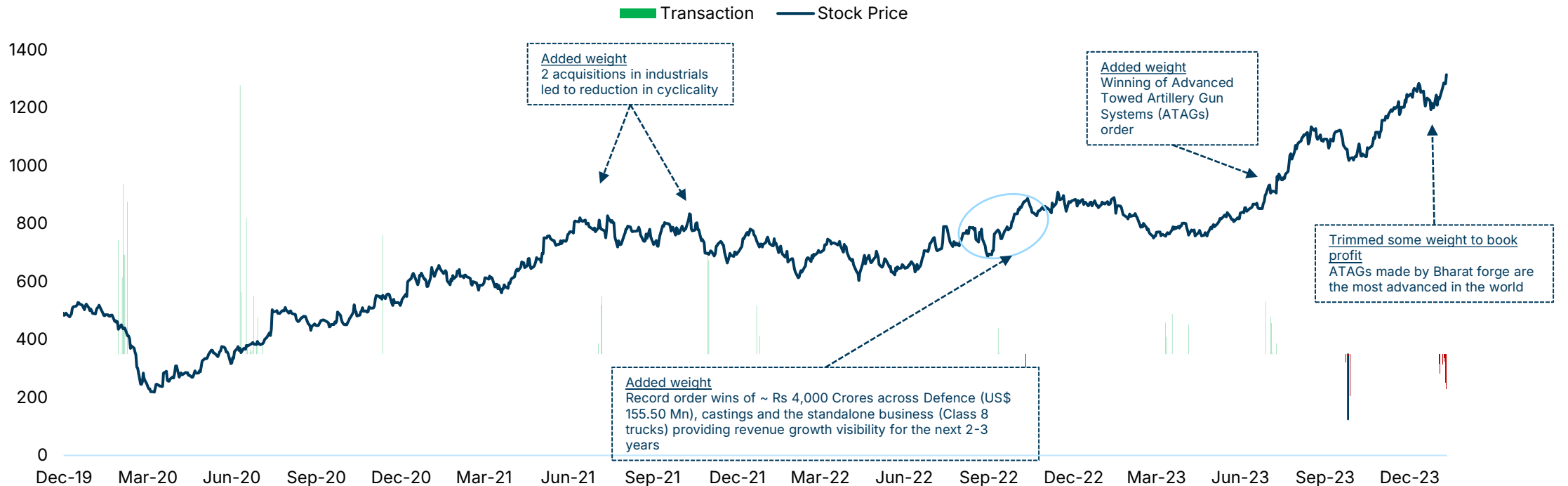
## Idea generation

- a. Growing revenue from non-CV business (39% in FY08 to 59% in FY23) reducing cyclicality
- b. Capex in high gestation defense & aerospace business finally showing revenue visibility (~7% revenue share in FY23)

2

## In depth company analysis

| Business                                                                                                                                                                                                                                                                             | Management                                                                                                                                                                                                                                                                                                                                                                         | Valuations                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>Incrementally becoming component to system player</li><li>One of the largest, efficient &amp; innovation-led forging companies in the world</li><li>Customer base includes virtually every global automotive OEM and Tier I supplier</li></ul> | <ul style="list-style-type: none"><li><u>Long-term strategic vision</u> evident in decade-long investment in defense sector.</li><li><u>Judicious capital allocation</u> into PVs, industrials (to reduce cyclicality) &amp; aluminum &amp; electric vehicles (emerging businesses)</li><li><u>Effective succession planning</u> in place for organizational continuity.</li></ul> | <ul style="list-style-type: none"><li>Increasing diversification, reducing cyclicality, investing in emerging &amp; high entry barrier businesses is changing company's profile.</li><li>Previous investments now started yielding results leading to better return ratios</li><li>This positive trend contributes to potential upward re-rating of valuation multiples.</li></ul> |



# Case Study 2: Alkem Laboratories

1

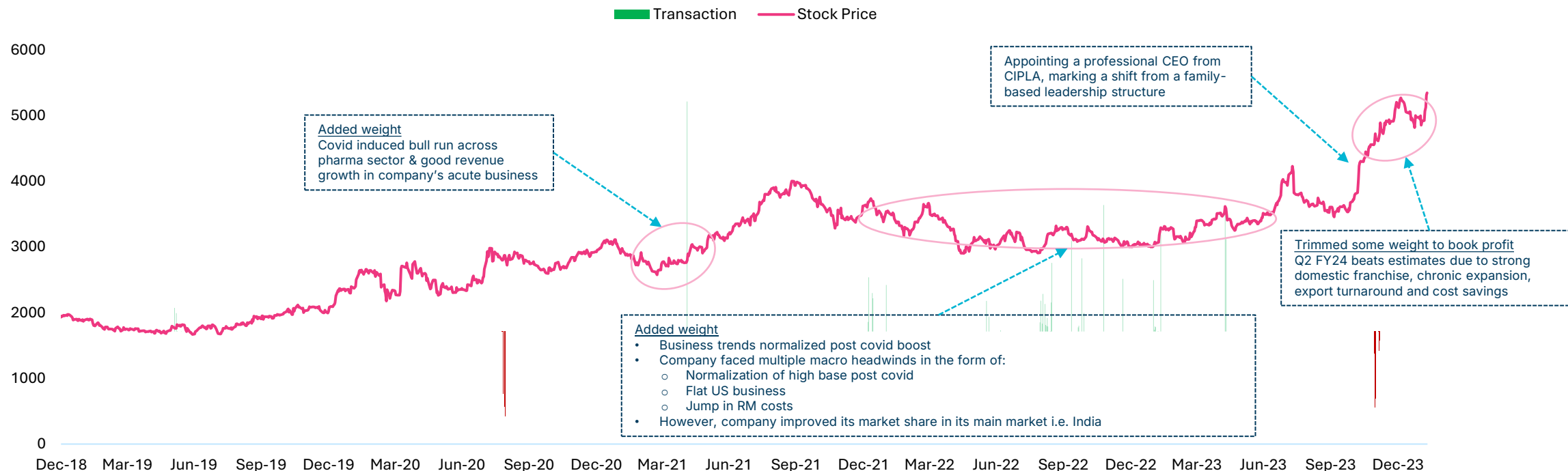
## Idea generation

- a. Growth Levers for the pharma sector:  
Lower per capita consumption, ageing population to increase, rising awareness of healthcare, increasing lifestyle related diseases & increasing insurance penetration
- b. Lower revenue mix of chronic growing at a faster pace
- c. Significant FCF generation

2

## In depth company analysis

| Business                                                                                                                                                                                                                                                                                                                             | Management                                                                                                                                                                                                                                                                                                                                                       | Valuations                                                                                                                                                                                                                                                                                                                                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>The company gets &gt;35% of its business from top 10 brands which establishes their ability to create larger brands</li> <li>Leading player in the acute care and a fast-growing player in the chronic care (overall market share increased from 3.6% to 4.1% in the past 3 years)</li> </ul> | <ul style="list-style-type: none"> <li>Strong management with the ability to maintain business revenue across cycles</li> <li>Ability to pivot itself to trade generic business (largest in India) despite getting cannibalized in its core branded business</li> <li>Decent Capital allocation history (average of &gt;15% ROCE in the last 5 years)</li> </ul> | <ul style="list-style-type: none"> <li>Strong growth levers of industry coupled with proven track record of Alkem makes it an ideal candidate to play domestic healthcare industry</li> <li>Given the industry framework, it can grow without large capital requirement resulting in very high FCF generation &amp; superior return ratios</li> </ul> |



# Case Study 3: Phoenix Mills

1

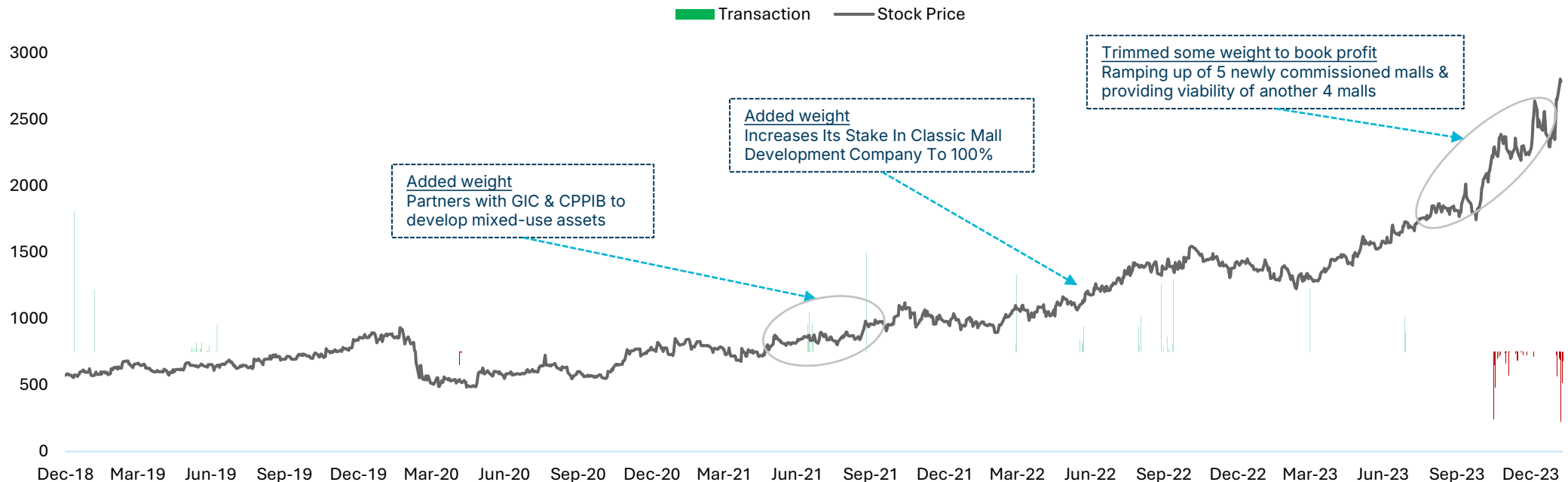
## Idea generation

- a. Phoenix provides relevant real estate space for brands with much higher footfalls. Most of the malls are at prominent destination in key cities
- b. Higher real estate cost & availability of large size land parcel within the city makes it a higher entry barrier business
- c. Per capita grade A malls are significantly lower in India, which provides very high growth visibility in coming years
- d. With rising urban population, rising income levels & aspirations, demand for quality real estate for retail will remain high
- e. Strong unit economics

2

## In depth company analysis

| Business                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Valuations                                                                                                                                                                                                                                                                                           |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>Evolved from a single retail destination in early 2000s to the pioneer of retail-led mixed-use developer in the country</li> <li>India's largest owner and operator of Grade A retail mall with 9 Malls having leasable area of ~10.94 Mn sq ft across 6 cities and 4 in pipeline with 2.3 Mn sq ft.</li> <li>It also has mixed-use assets encompassing commercial space of ~1.4 Mn sq ft and ~1.2 Mn sq ft in pipeline. It has 2 hotels &amp; 1 more is expected in next 2 years.</li> </ul> | <ul style="list-style-type: none"> <li>Mall development is a long gestation business requiring meticulous real estate selection, timely execution, &amp; enduring brand relationships which phoenix has evidently showcased over last 2 decades.</li> <li>Despite growing its real assets at brisk pace, it has maintained its capital structure by getting renowned partners like CPPIB, GIC at SPV level</li> <li>Very high focus on capital efficiency at unit level reflecting in its return ratios of mature malls (40%+ in the flagship mall &amp; 22%+ in the top 4 malls)</li> </ul> | <ul style="list-style-type: none"> <li>Strong industry potential coupled with strong free cash flow generation provides good visibility of growth for next many years</li> <li>Better way to play discretionary spend theme across categories &amp; at a relatively reasonable valuations</li> </ul> |



# Case Study 4: Supreme Industries

1

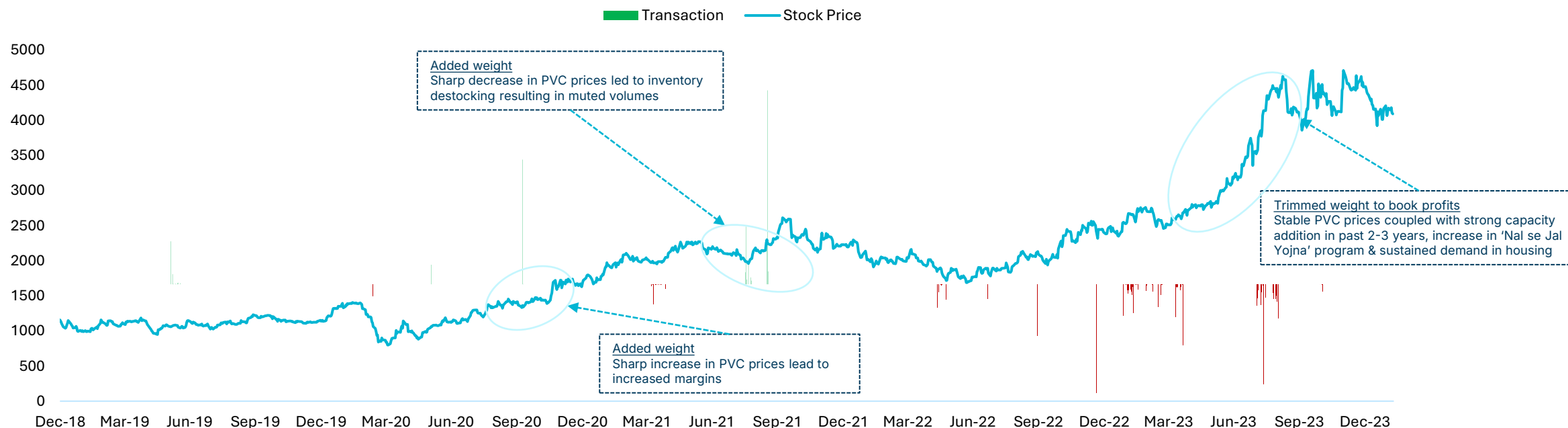
## Idea generation

- a. Per-capita PVC pipe consumption significantly lower than even world average (11kg vs 30 kg), this demand is set to increase led by high Infra spends, Nal se Jal yojna & sustained demand in housing
- b. PVC pipe industry is very consolidated with the top 5 players contributing ~40% of market share reflected in the strong pricing power
- c. Growth prospects of Pipe industry to be high due to improving completion rate of real estate projects and revival in demand for agri-pipes

2

## In depth company analysis

| Business                                                                                                                                                                                                                                                                                                                                     | Management                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Valuations                                                                                                                                                                                                                                                   |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>Largest PVC pipe company in India with market share of ~12-14% &amp; strong focus on ROCE</li> <li>The company has been steadily improving capex intensity (average capex improved from ₹2.4 Bn in FY 16-18 to ₹4.2 Bn in FY 21-24) while maintaining Superior balance sheet across cycles</li> </ul> | <ul style="list-style-type: none"> <li>Supreme industries has consistently generated healthy ROE (average ~25% in the last decade) with respectable market shares across categories (business with low ROEs have been divested in the past)</li> <li>It is likely to grow at ~15% CAGR for the next 5 years led by increased capex intensity, market share gains from both organized &amp; unorganized players &amp; introduction of new polymer-based products</li> </ul> | <ul style="list-style-type: none"> <li>When the company was added to the portfolio it had attractive valuations (mid 20s PE), high return ratios (ROE&gt;20%), superior balance sheet resilience across economic cycles and robust FCF generation</li> </ul> |



# Strategy Characteristics, Performance and Risks

# We are differentiated from the typical Indian benchmark (MSCI India)

Not our portfolio! (Large cap / blue chip focus)

| Stocks              | Total Market Cap in USD Billion | Weight in MSCI India Index |
|---------------------|---------------------------------|----------------------------|
| HDFC                | 174.1                           | 8.46%                      |
| Reliance Industries | 224.7                           | 6.64%                      |
| ICICI Bank          | 120.2                           | 5.84%                      |
| Infosys             | 73.6                            | 3.87%                      |
| Bharti Airtel       | 132.2                           | 3.71%                      |
| TCS                 | 147.7                           | 2.43%                      |
| Mahindra & Mahindra | 43.0                            | 2.12%                      |
| Axis Bank           | 43.4                            | 2.11%                      |
| Kotak Mahindra Bank | 51.9                            | 1.88%                      |
| Bajaj Finance       | 63.4                            | 1.87%                      |

This is our portfolio! (Small and mid-cap focus)

| Stocks                    | Total Market Cap in USD Billion | Weight in DSP Strategy Portfolio |
|---------------------------|---------------------------------|----------------------------------|
| Coforge Ltd               | 5.8                             | 4.09%                            |
| Ipca Laboratories         | 4.2                             | 3.68%                            |
| Coromandel International  | 7.7                             | 2.82%                            |
| Bharat Forge              | 6.2                             | 2.60%                            |
| Page Industries           | 6.0                             | 2.45%                            |
| The Phoenix Mills         | 7.0                             | 2.47%                            |
| Max Financial Services    | 5.3                             | 3.29%                            |
| Power Finance Corporation | 15.9                            | 2.67%                            |
| Supreme Industries        | 5.3                             | 2.51%                            |
| Dixon Technology          | 11.7                            | 2.85%                            |

# Capturing India's growth across key themes

| Financialization       | Consumer - Discretionary | Rural growth             | Energy transition            | Manufacturing / Infrastructure / China + 1 | Offshoring        | US Generics/ Healthcare |
|------------------------|--------------------------|--------------------------|------------------------------|--------------------------------------------|-------------------|-------------------------|
| Federal Bank           | Phoenix Mills            | Coromandel International | Power Finance Corporation    | Bharat Forge                               | Coforge Limited   | IPCA Laboratories       |
| Max Financial Services | Uno Minda                | Hero Motocorp            | Techno Electric & Engineerin | Supreme Industries                         | Mphasis           | Alkem Laboratories      |
| Nippon Life India AMC  | Voltas                   | Emami                    | Oil India                    | Balkrishna Industries                      | Cyient            | Alembic Pharmaceuticals |
| AU Small Finance Bank  | Page Industries          | Dhanuka Agritech         | Gujarat Gas                  | Atul                                       | KPIT Technologies |                         |
|                        | Hatsun Agro Product      |                          |                              | JK Cement                                  |                   |                         |
|                        | Jubilant Foodworks       |                          |                              | Dixon Technologies                         |                   |                         |
|                        |                          |                          |                              | Polycab India                              |                   |                         |
| 9.9%                   | 10.6%                    | 7.2%                     | 5.9%                         | 18.9%                                      | 8.4%              | 7.3%                    |

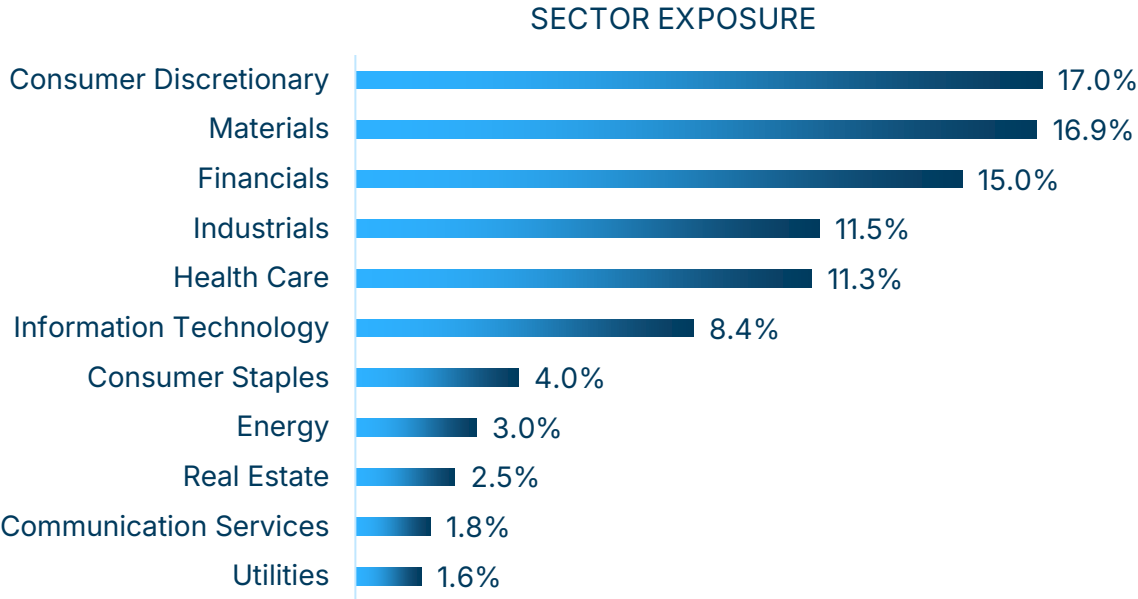
**Our strategy is designed around multiple emerging themes that capture India's growth story in the upcoming**

# DSP Strategy Characteristics

|                                              |                                                                        |
|----------------------------------------------|------------------------------------------------------------------------|
| Number of Stocks                             | 57                                                                     |
| Cap-Wise Split (DSP Strategy)**              | Mid Cap – 66.83%, Small Cap – 15.44%, Large Cap – 10.78%, Cash – 6.95% |
| Portfolio Turnover (last 12m) (DSP Strategy) | 37%                                                                    |
| Strategy AUM                                 | 2102.586437                                                            |
| Weighted Average Market Cap                  | ~USD 8.0bn.                                                            |
| Active Share                                 | ~91.9% vs. MSCI India index, ~72.5% vs Benchmark                       |

| Portfolio Metrics* | FY25 | FY26E | FY27E |
|--------------------|------|-------|-------|
| EPS Growth (%)     | 31%  | 35%   | 26%   |
| P/E (x)            | 45.3 | 35.6  | 28.9  |
| P/BV               | 7.2  | 6.5   | 5.5   |
| ROE                | 16%  | 17%   | 17%   |

| Metrics (US\$)               | 5 Years | Since Inception |
|------------------------------|---------|-----------------|
| Return(CAGR)                 |         |                 |
| Fund                         | 18.53%  | 11.21%          |
| Benchmark (Nifty Midcap 150) | 28.72%  | 11.52%          |
| MSCI India                   | 17.90%  | 6.98%           |
| Volatility %                 |         |                 |
| Fund                         | 17.39%  | 28.33%          |
| Benchmark (Nifty Midcap 150) | 18.66%  | 31.06%          |
| MSCI India                   | 16.63%  | 26.07%          |
| Risk Free Rate (3m US Libor) | 2.69%   | 1.43%           |
| Sharpe Ratio                 |         |                 |
| Fund                         | 0.91    | 0.35            |
| Benchmark (Nifty Midcap 150) | 1.39    | 0.32            |
| MSCI India                   | 0.91    | 0.21            |
| Beta                         | 0.87    | 0.99            |
| Tracking Error               | 9.42%   | 11.40%          |



# DSP Midcap Strategy – Liquidity Analysis

| % to Total Mkt Cap | Cur.AuM \$2.05bn | Est.AuM \$2bn | Est.AuM \$2.5bn | Est.AuM \$3bn | Est.AuM \$3.5bn |
|--------------------|------------------|---------------|-----------------|---------------|-----------------|
| <=1%               | 65%              | 65%           | 50%             | 42%           | 33%             |
| 1-3                | 29%              | 29%           | 42%             | 50%           | 52%             |
| 3-5                | 1%               | 1%            | 3%              | 2%            | 9%              |
| 5-7                |                  |               |                 | 1%            | 1%              |
| Total              | 95%              | 95%           | 95%             | 95%           | 95%             |

| % to FF Mcap | Cur. AUM \$1.77B | Est. AUM \$2B | Est. AUM \$2.5B | Est. AUM \$3B | Est. AUM \$3.5B |
|--------------|------------------|---------------|-----------------|---------------|-----------------|
| <=10%        | 94%              | 94%           | 94%             | 94%           | 94%             |
| 10-20        | 1%               | 1%            | 1%              |               |                 |
| >20          |                  |               |                 | 1%            | 1%              |
| Total        | 95%              | 95%           | 95%             | 95%           | 95%             |

| Days to Cash | Cur.AuM \$2.05bn | Est.AuM \$2bn | Est.AuM \$2.5bn | Est.AuM \$3bn | Est.AuM \$3.5bn |
|--------------|------------------|---------------|-----------------|---------------|-----------------|
| 1 day        | 16%              | 17%           | 14%             | 13%           | 12%             |
| 3 days       | 37%              | 37%           | 32%             | 28%           | 25%             |
| 10 days      | 70%              | 70%           | 65%             | 62%           | 57%             |
| 20 days      | 84%              | 85%           | 81%             | 77%           | 73%             |
| 40 days      | 96%              | 96%           | 94%             | 90%           | 87%             |
| 60 days      | 98%              | 98%           | 97%             | 96%           | 95%             |
| 90 day       | 99%              | 99%           | 99%             | 98%           | 97%             |

| Days to Liquidity | Cur.AuM \$2.05bn | Est.AuM \$2bn | Est.AuM \$2.5bn | Est.AuM \$3bn | Est.AuM \$3.5bn |
|-------------------|------------------|---------------|-----------------|---------------|-----------------|
| 1                 | 5%               | 5%            | 5%              | 5%            | 5%              |
| 1-3               | 6%               | 6%            | 4%              | 3%            | 1%              |
| 3-10              | 36%              | 36%           | 36%             | 27%           | 22%             |
| 10-20             | 19%              | 19%           | 15%             | 17%           | 22%             |
| 20-40             | 21%              | 21%           | 20%             | 19%           | 19%             |
| 40-60             | 6%               | 6%            | 14%             | 17%           | 16%             |
| 60-90             | 4%               | 4%            | 2%              | 6%            | 9%              |
| >90               | 3%               | 3%            | 5%              | 6%            | 6%              |
| Total             | 100%             | 100%          | 100%            | 100%          | 100%            |

Participation Rate – 25%, FX Rate – 86.64, Average Volume – Avg Vol D30

# DSP Midcap Strategy – Valuation

| No. of Companies | Particulars             | Total Weights (%) | P/E - FY26E | P/BV - FY26E | ROE-FY26E | Growth-FY26E |
|------------------|-------------------------|-------------------|-------------|--------------|-----------|--------------|
| 18               | Less than 20x P/E       | 25%               | 11.7        | 1.8          | 14.5%     | 17.8%        |
| 19               | Between 20x and 30x P/E | 34%               | 25.6        | 4.8          | 18.7%     | 19.8%        |
| 20               | Above 30x P/E           | 34%               | 44.8        | 9.0          | 19.8%     | 24.9%        |

# A large part of our portfolio consists of category leaders

| Company                  | Segment / Sub-segment                                    |
|--------------------------|----------------------------------------------------------|
| Atul                     | Largest in several speciality chemicals                  |
| Bharat Forge             | Largest Forging company                                  |
| Supreme Industries       | Largest plastic pipes player                             |
| Alkem Laboratories       | Leading in acute category of pharmaceutical industry     |
| Crompton Consumer        | Market leader in electrical consumer                     |
| Coromandel International | Largest Phosphatic player                                |
| Phoenix mills            | Largest mall operator                                    |
| Tata Chemicals           | Largest Soda Ash & Salt manufacturer                     |
| Jubilant Foods           | Largest QSR Player                                       |
| Balkrishna Industries    | Largest exporter off-highway tyre from India             |
| Kajaria                  | Largest Tiles manufacturer                               |
| Polycab                  | Largest cable player                                     |
| Dixon                    | Largest in manufacturing outsourcing                     |
| Page Industries          | Largest undergarment player (Brand name: Jockey, Speedo) |
| Hatsun                   | Leading dairy player                                     |
| <b>GAIL</b>              | Largest gas transmission company.                        |

# Maximum Drawdowns Since 2000

| MSCI AC<br>World Index | MSCI Emerging<br>Market Index | MSCI India | Nifty Midcap 150 | DSP Strategy* |
|------------------------|-------------------------------|------------|------------------|---------------|
| 60%                    | 66%                           | 73%        | 79%              | 74%           |

A drawdowns analysis suggests that an actively managed India small cap fund is not significantly different compared to the large & mid cap index

# Strategy Performance Track Record

| USD CAGR Performance as on 30 Apr 2025<br>Compared with all UCITS funds focused on India. | 1-Year<br>30-Apr-24 | 3-Year<br>29-Apr-22 | 5-Year<br>30-Apr-20 | 8-Year<br>28-Apr-17 | 10-Year<br>30-Apr-15 | Since Inception<br>14-Nov-06 |
|-------------------------------------------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|------------------------------|
| DSP INDIA EQUITY/MIDCAP STRATEGY*                                                         | 4.77%               | 10.16%              | 20.93%              | 9.10%               | 10.25%               | 11.07%                       |
| Ranking                                                                                   | 34                  | 18                  | 16                  | 7                   | 1                    | 2                            |
| No. of funds                                                                              | 81                  | 68                  | 62                  | 53                  | 50                   | 21                           |
| Quartile Position                                                                         | 2                   | 2                   | 2                   | 1                   | 1                    | 1                            |
| MSCI India USD                                                                            | 4.24%               | 9.22%               | 18.05%              | 9.88%               | 9.07%                | 7.01%                        |
| Nifty Midcap 150 TR                                                                       | 4.30%               | 17.81%              | 28.89%              | 13.17%              | 14.59%               | 11.55%                       |

Note: \*Performance <= 1-year given above is for DSP India Equity Fund ( DSPIESU) and for >1yr performance is of Representative Mid Cap Strategy

| Calendar year performance           | 2024   | 2023   | 2022     | 2021   | 2020   | 2019    | 2018     | 2017   | 2016    | 2015    | 2014   |
|-------------------------------------|--------|--------|----------|--------|--------|---------|----------|--------|---------|---------|--------|
| DSP Representative Fund             | 14.73% | 30.60% | (11.60%) | 25.84% | 20.54% | 6.86%   | (17.68%) | 48.82% | 8.60%   | 2.39%   | 66.84% |
| Average India focused UCITS returns | 14.30% | 21.25% | (13.39%) | 24.14% | 14.98% | 6.06%   | (13.09%) | 41.42% | 0.13%   | (2.76%) | 38.21% |
| MSCI India USD                      | 11.21% | 20.81% | (7.95%)  | 26.23% | 15.55% | 7.58%   | (7.30%)  | 38.75% | (1.43%) | (6.12%) | 23.87% |
| Nifty Midcap 150 TR                 | 21.04% | 43.70% | (6.40%)  | 45.29% | 22.42% | (1.55%) | (19.94%) | 65.79% | 3.80%   | 4.72%   | 59.14% |

Dsp India Equity/Midcap Strategy has beaten average India focused UCITS returns on a 1,3,5,8,10 & Since Inception basis

# ESG / RISK Framework

# Corporate Governance – Regulator & Shareholder Activism

RI Policy & Engagement Policy

Outreach

## Our Two-Pronged Responsible Investment Approach

### ESG Integration

To drive robust ESG integration in our investment process via policies, protocols and procedures.

### Active Ownership

To drive accountability for adverse impacts on portfolio companies through continuous engagement and monitoring.

## International Networks & Forums

A proud participant of



Signatory of:



- Collaborate with lead investors on CA100+ engagements for three companies in the hard to abate sector.
- Participated in the UNPRI 2022 conference in Barcelona; speaker on ‘Sustainable Palm Oil Dialogue for India’ at India and Sustainability Standards conference organized by CRB in Delhi.
- Media articles: ESG & Investment Thesis, Climate Risk and Fiduciary Duty.
- The investment team, including analysts and portfolio managers, participate in discussions on ESG topics like sector-specific material issues, climate risk, planetary boundaries, energy transitions and food system transitions.

# ESG Investment Process



## ESG Framework & Database

Our ESG framework is integral to our responsible investment approach.

- We develop a proprietary risk-opportunity structure with 45 scored criteria and 60 analytical data points covering a wide range of material, environmental, social and governance topics.
- We collate and analyse data on: stakeholders' environmental/social concerns, greenhouse gas emissions profile, long & short term climate targets, forest land, biodiversity, water & wastewater, energy, circular economy, innovation, human rights, decent work, diversity, human capital management, data privacy, product quality, safety, supplier engagement, selling practices and access and affordability, etc.
- We research governance related topics such as related party transactions, board & key management personnel (KMP) remuneration, board independence, promoters pledging, audit quality, controversies and credit rating parameters, to name a few.

# ESG Investment Process

## Engagement

Our engagement motivations are two-fold: to mitigate risk and generate positive impact.



The engagement process also involves the firm stewardship committee and active voting on company resolutions with help from a proxy voting firm

# Engagement Tracking: The Rationale

|                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |     |                 |                                 |                                                                                                     |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----------------|---------------------------------|-----------------------------------------------------------------------------------------------------|
| Company               | Century plywood                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |     |                 |                                 |                                                                                                     |
| ISIN                  | INE348B01021                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |                 |                                 |                                                                                                     |
| Macro Economic Sector | Consumer Discretionary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |     |                 |                                 |                                                                                                     |
| Sector                | Consumer Durables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |                 |                                 |                                                                                                     |
| Industry              | Consumer Durables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |                 |                                 |                                                                                                     |
| Reporting Frameworks  | BRR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |                 |                                 |                                                                                                     |
| Report Assured        | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |                 |                                 |                                                                                                     |
| Analyst Reco          | Buy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |                 |                                 |                                                                                                     |
|                       | Score                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | %   | Engagement Area | Engagement Theme                |                                                                                                     |
| E                     | 7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 50% |                 | Carbon footprint, Traceability, | GHG emissions reported<br>Emission Reduction plan exists                                            |
| S                     | 6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 75% |                 |                                 | DEI strategy                                                                                        |
| G                     | 8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 89% |                 |                                 | Gender diversity                                                                                    |
| ESG                   | 21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 68% |                 |                                 | Innovation strategy<br>Products services with Environmental or Social objectives<br>Board Oversight |
| Type of engagement    | Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |                 |                                 |                                                                                                     |
| Engagement Rationale  | <p>The company has a focus on providing new product features using innovation, with a focus on product safety. The company has obtained certifications for MDF varieties from FSC, CARB Certification Grade, emission zero. It reports 60% of costs are attributed to raw materials. And the company reports 15% of its raw material is imported. The company does have basic/generic disclosure on sustainable raw material sourcing. The company has an opportunity to improve disclosure on raw material traceability, and information of biodiversity impact of operations. Based on the global industry peer set, companies with over 50% of assets (2020) based in the U.S. or Europe had at least 60% of their products externally certified to sustainable sourcing practices e.g., Forest Stewardship Council (FSC) or Programme for the Endorsement of Forest Certification (PEFC). Currently, the company has certifications for its MDF varieties only. The company is lacking quantitative disclosure on its carbon footprint, safety metrics, and water usage.</p> <p>Being involved in the "forest products" sector and being dependent on a product with bio diversity impacts some of the best practices of responsible operations include</p> <ol style="list-style-type: none"> <li>1. Certification of products on sustainable sourcing practices</li> <li>2. Traceability of raw material</li> <li>3. Commitment to not operate in biodiverse /fragile or ecologically sensitive areas</li> <li>4. Clear targets with regard to land use and reforestation</li> </ol> <p>On Governance front key issues in the past pertained to high loans/ advances by related parties and high managerial remuneration. On related party loans they have improved significantly in FY22. On remuneration, while the ratio seems to be high, financial performance has been good and hence no specific engagement is needed on this front.</p> |     |                 |                                 |                                                                                                     |
| Engagement Outcomes   | <p>The company has on boarded a consultant to have a ESG roadmap focusing on strategic material issues to the business. The company plans to disclose on its carbon emissions and strategies on a reduction plan shortly after. Based on the information provided by the IR representative the company only harvests plantation timber. Its exposure to imported timber is concentrated in a single geography due to a structural scheme offered by the country (Gabon). Previously, the company has had exposure to Myanmar. The company has recorded a impairment loss for asset in Gabon. On raw material pricing risk, the company highlighted normal fluctuation from farmers shifting to cash crops, with a favourable ROI. We have requested the company to consider reporting data on raw material import exposure, certification on sustainable sourcing of products, traceability and biodiversity impacts.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |     |                 |                                 |                                                                                                     |
| Engagement Milestones | We have requested the company to consider reporting data on raw material import exposure, certification on sustainable sourcing of products, traceability and biodiversity impacts.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |                 |                                 |                                                                                                     |
| Next steps            | TBC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |                 |                                 |                                                                                                     |
| Monitoring required   | Yes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |                 |                                 |                                                                                                     |

# Engagement Tracking: Collaboration & Next Steps

Engagement on key aspects of ESG

To  nehal@centuryply.com

Cc  Ghosh, Abhishek (India);  Singhania, Rohit (India);  Sambre, Vinit (India);  Aiya, Nilesh (India);  Kothari, Jay (India);  Gandhi, Bhavin (India)

 This message was sent with High importance.

Hi Nehal,

Thanks for speaking to me last week.

As active investors in India, we firmly believe ESG is an important aspect in building sustainable and scalable businesses of the future. DSP Investment Managers is a signatory to the [UNPRI](#) and we have formally adopted a [Responsible Investment](#) policy. As long-term investors, DSPIM engages in a dialogue with companies. We believe that our long-term success and contribution to sustainable development depend on our engagement and active monitoring of the companies invested in. On behalf of our clients, we have an interest in understanding the corporate governance and sustainability framework of the companies in addition to their operation and strategy.

We use engagement interactions to facilitate an open dialogue, with targeted and time sensitive outcomes that better inform our investment decisions. We realised that issues highlighted by third party agencies do not take business realities and complexities into account while following their “template based” approach to ESG rating. Hence, we have a dedicated team looking at various aspects of ESG. The ESG team works closely with sector experts to arrive at issues that we believe are key to responsible investing. We have conducted detailed research on Century Ply board and we have identified two key issues on which we would appreciate additional information from your end.

**Raw material sourcing, traceability and certification:** Raw material sourcing practices are a material issue to the sector. I appreciate you mentioned the company sources 100% plantation timber. Can you please elaborate on the same and provide the following;

- Certifications: Data on the number of products and types of certification on sustainable sourcing
- Traceability: Data on 15% (timber logs and veneer) imported raw material (the geographies and quantities)
- Insight on future raw material sourcing strategies

Something to consider on the regulation front is that recently a group of 27 countries including Gabon are part of a voluntary partnership, Forest and Climate Leaders’ Partnership ([FCLP](#)), to reverse forest loss and land degradation by 2030. Similarly, Gabon’s government declared to have all forest concessions to be Forest Stewardship Council (FSC) certified by 2022 (or maybe delayed to 2025).

**GHG emissions:** Can you please provide the GHG emission profile of the company including both, operational and supply chain emissions? I appreciate your communication on GHG emissions and emission reduction plans being on the agenda for FY2023-24. I suggest preparing to respond to the Carbon Disclosure Project (CDP) questionnaire, which is a best practice. It is a comprehensive exercise which can help with planning on actions to improve sustainability.

Please keep me posted when you have more insight and direction on your collaboration with the ESG consultant you plan to onboard. I would be happy to connect.

Thank you

Best,  
Chaitra Nayak,  
ESG Analyst - Investments

# Our Sceptical/Forensic Analysis

## The Aim of Forensic Analysis

The value of avoiding an accident is almost always underappreciated until one occurs. Having a specialist in the team helps us avoid most accidents by increasing our rigor on forensic research.

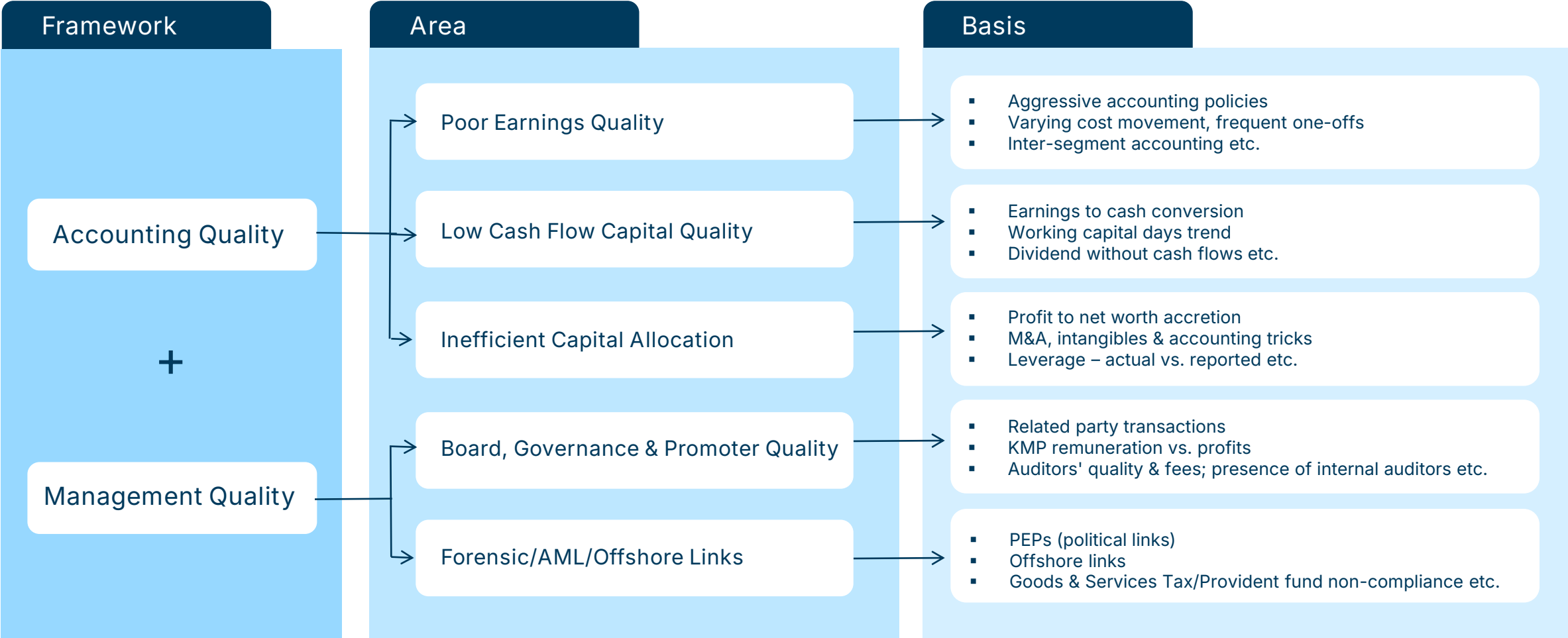
**We aim to identify and avoid companies with these characteristics:**

- Poor earnings quality, aggressive accounting and consistent overstatement of earnings
- Manipulated/unusual cash flows that mask the real picture
- Bad capital allocation and high balance sheet (BS) risk
- Poor board, governance and promoter background/quality



**We manage risks by rigorous forensic research on investee companies**

# Forensic Framework Checklist



# Investment Risk Management at DSP

## Portfolio Risk Monitoring

- Independent Risk & Quantitative Analysis team (RQA)
- Regular Risk meetings to "Hold a Mirror" to portfolio risk
  - Macro stress testing
  - Sector & style exposure & returns monitoring, market trends
  - Tolerance limits for stop losses and drawdown

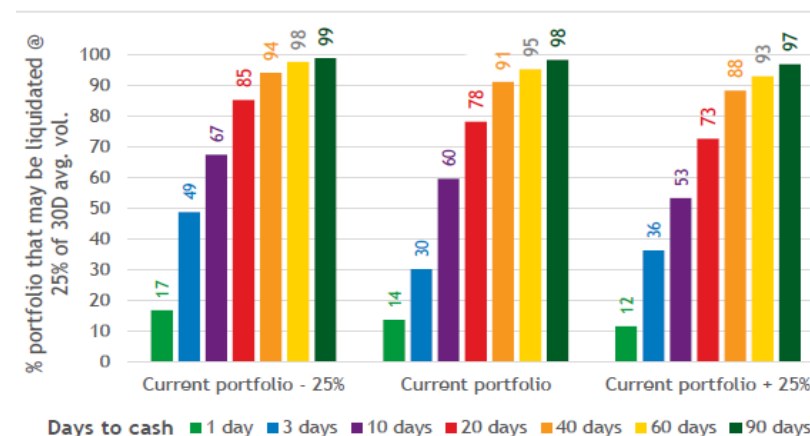
## Key Inputs

- Stock level contribution to risk
- Predicted vs delivered volatility & beta
- Factor risk breakdown of portfolio, including NAV at risk analytics
- Tactical indicators for monitoring reversal risks

## Position Level Monitoring

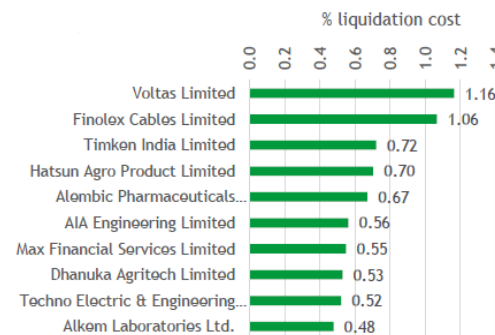
- Constant review of performance: large winners / losers
- Constant monitoring of investment thesis with research team

Indicative: It takes ~10 days to liquidate 60% of the DSP Strategy portfolio



Current portfolio +/-25% refers to the assets (AUM) in the strategy increased or decreased by 25%, as two alternative scenarios, to depict how liquidity of the portfolio could change under these new AUMs

Top 10 scrips by liquidation cost



Worst 3-day drawdowns

| n-th worse redemption | 3-day redemption | Date      | AUM (INR cr) |
|-----------------------|------------------|-----------|--------------|
| 1                     | -4.16%           | 07-Jan-13 | 1,316.09     |
| 2                     | -3.95%           | 08-Jan-13 | 1,320.58     |
| 3                     | -3.89%           | 04-Jan-13 | 1,317.74     |
| 4                     | -2.78%           | 20-Jan-09 | 434.49       |
| 5                     | -2.68%           | 16-Jan-09 | 433.27       |

Since 01st Jan 2008

# Fund Terms and Structure

# Fund Terms

Objective\*: The DSP India Equity Fund (the “Fund”) aims to achieve long term capital appreciation from a portfolio that is substantially constituted of equity and equity related securities of mid cap and small cap companies.

Investment philosophy : Bottom-up approach to stock picking.

Universe: It is anticipated that the Fund will invest across the entire range of capitalizations (across large cap, mid cap and small cap), however there will be a focus on mid cap and small cap companies. The Fund is actively managed in reference to Nifty Midcap 150 Index, by virtue of the fact that it uses the Index for performance comparison purposes. However, the Index is not used to define the portfolio composition of the Fund and the Fund may be wholly invested in securities which are not constituents of the Index.”

Diversified: Typically portfolio of ~50 stocks across market capitalization

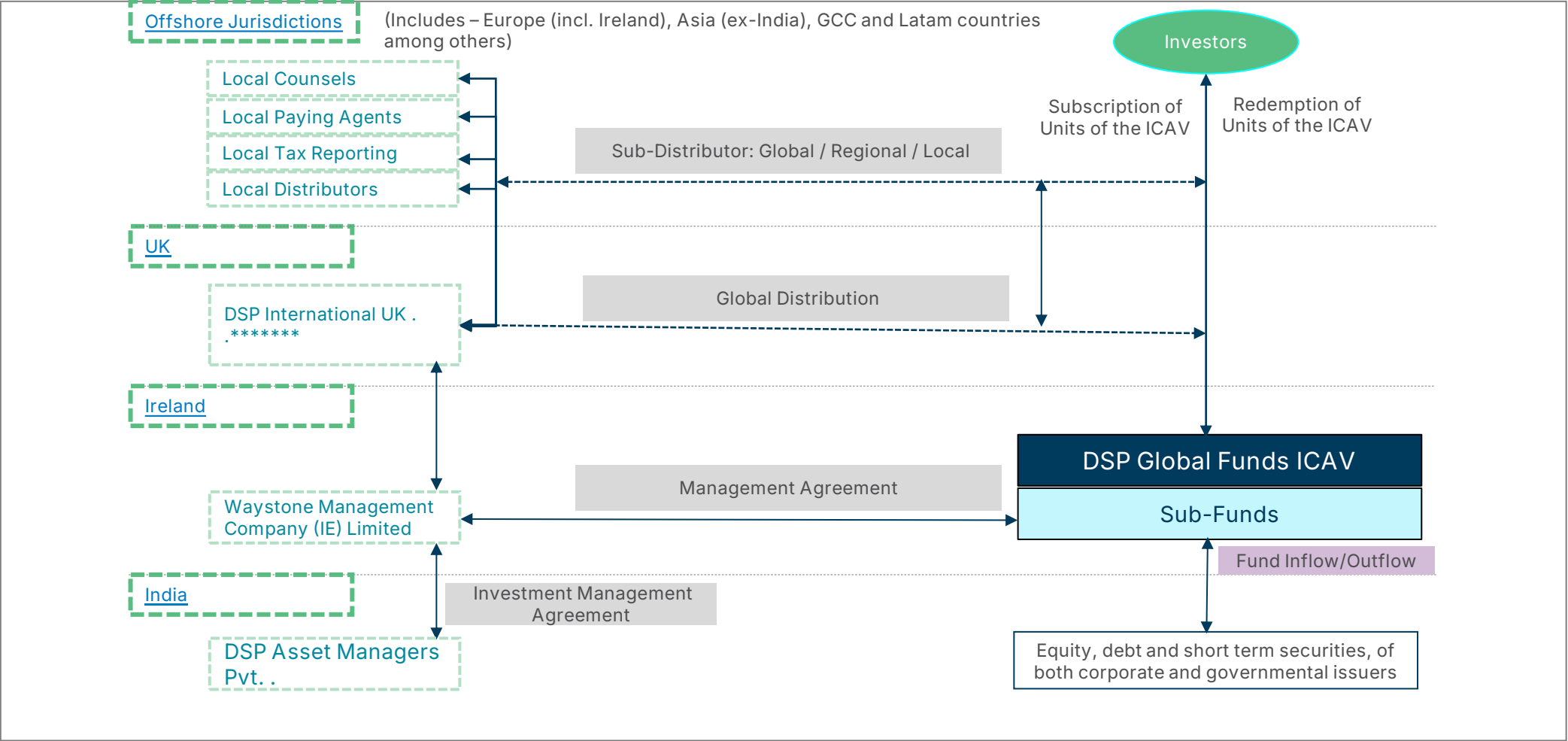
Risk management: Governed by a robust risk framework; No leverage;

|                                                     |                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Fund Structure                                      | DSP India Equity Fund is a compartment of DSP Global Funds ICAV, an umbrella UCITS V compliant ICAV                                                                                                                                                                                                                                                                                                 |
| Share class                                         | Seed Class                                                                                                                                                                                                                                                                                                                                                                                          |
| ISIN code                                           | IE00BK0WZ337                                                                                                                                                                                                                                                                                                                                                                                        |
| Investment manager                                  | DSP Asset Managers India Pvt. .                                                                                                                                                                                                                                                                                                                                                                     |
| Domicile                                            | Ireland                                                                                                                                                                                                                                                                                                                                                                                             |
| Inception Date                                      | 15 March 2021                                                                                                                                                                                                                                                                                                                                                                                       |
| Reference Currency                                  | USD                                                                                                                                                                                                                                                                                                                                                                                                 |
| Dealing and Valuation                               | Daily                                                                                                                                                                                                                                                                                                                                                                                               |
| Administrator                                       | HSBC Securities Services (Ireland) DAC                                                                                                                                                                                                                                                                                                                                                              |
| Depository Services                                 | Depository – HSBC France, Dublin Branch                                                                                                                                                                                                                                                                                                                                                             |
| Management Company                                  | Waystone Management Company (IE) Limited                                                                                                                                                                                                                                                                                                                                                            |
| Seed Share Class – Total Fee and Operating Expenses | (i) 0.70% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is up to \$150 million; or<br>(ii) 0.60% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is greater than \$150 million and up to \$300 million; or<br>(iii) 0.40% of the Net Asset Value of the Seed Class when the Net Asset Value of the Fund is greater than \$300 million |
| Other fees                                          | As set out in the Prospectus                                                                                                                                                                                                                                                                                                                                                                        |

Note: The Fund’s Net Asset Value may have an elevated volatility due to its investment policy. The fees and charges paid by the Fund will reduce the return on your investment. Certain costs paid by the Fund will be charged in specific currency and exchange rate fluctuations may cause these costs to increase or decrease when converted into local currency of the investor. Source: Internal; \*There is no guarantee that the fund will achieve its objective.

# DSP Global Funds ICAV: Structure

► DSP GLOBAL FUNDS ICAV - An umbrella type Irish collective asset-management vehicle with segregated liability between Funds



Note: The Fund's Net Asset Value may have an elevated volatility due to its investment policy.

# Seed share class - Pricing



| FUND AUM THRESHOLD      | Management Fee | Operating expenses* | Total Expense Ratio |           |
|-------------------------|----------------|---------------------|---------------------|-----------|
| US\$ 0 to US\$ 150 mn   | 45 bps         | 25 bps              | = 70 bps            |           |
| US\$ 150 to US\$ 300 mn | 35 bps         | 25 bps              | = 60 bps            | Step down |
| > US\$ 300 mn           | 15 bps         | 25# bps             | = 40 bps            | Step down |

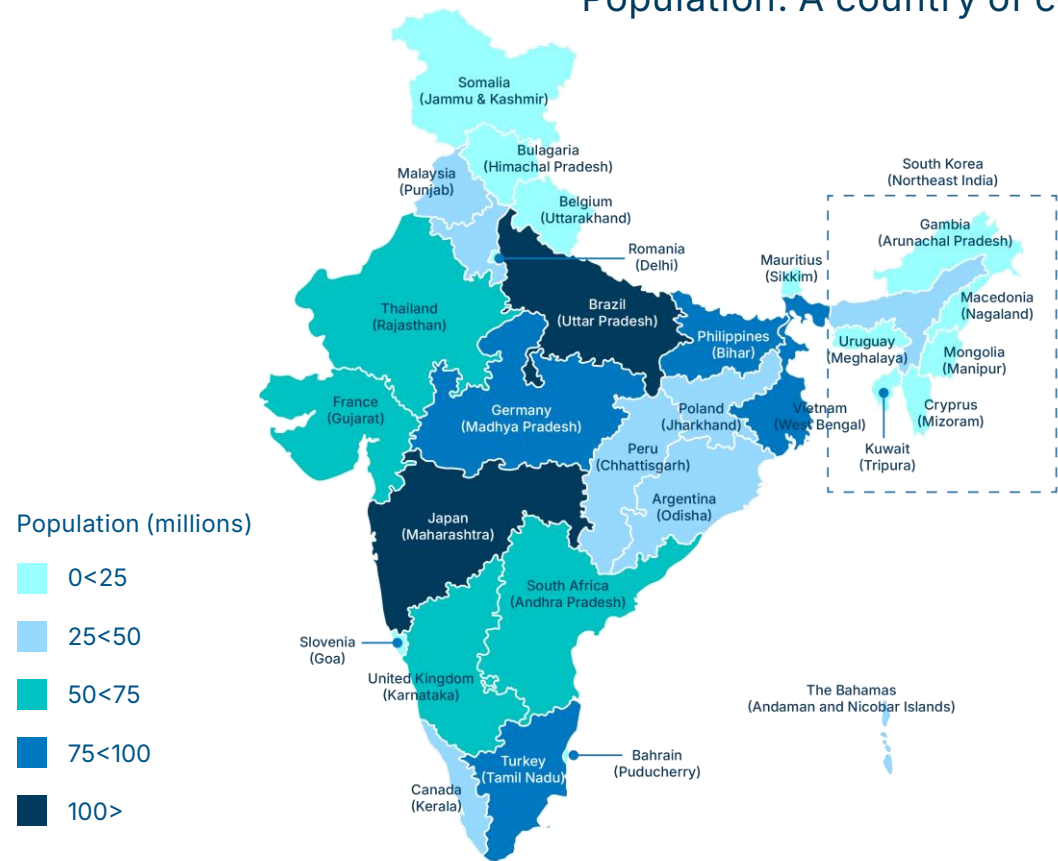
\* Operating expenses are capped at 25 bps, irrespective of AUM. # Operating expenses can reduce over time with economies of scale.  
Bps = Basis points. AUM = Asset Under Management. Other fees: As set out in the Prospectus, if any

# The India Opportunity

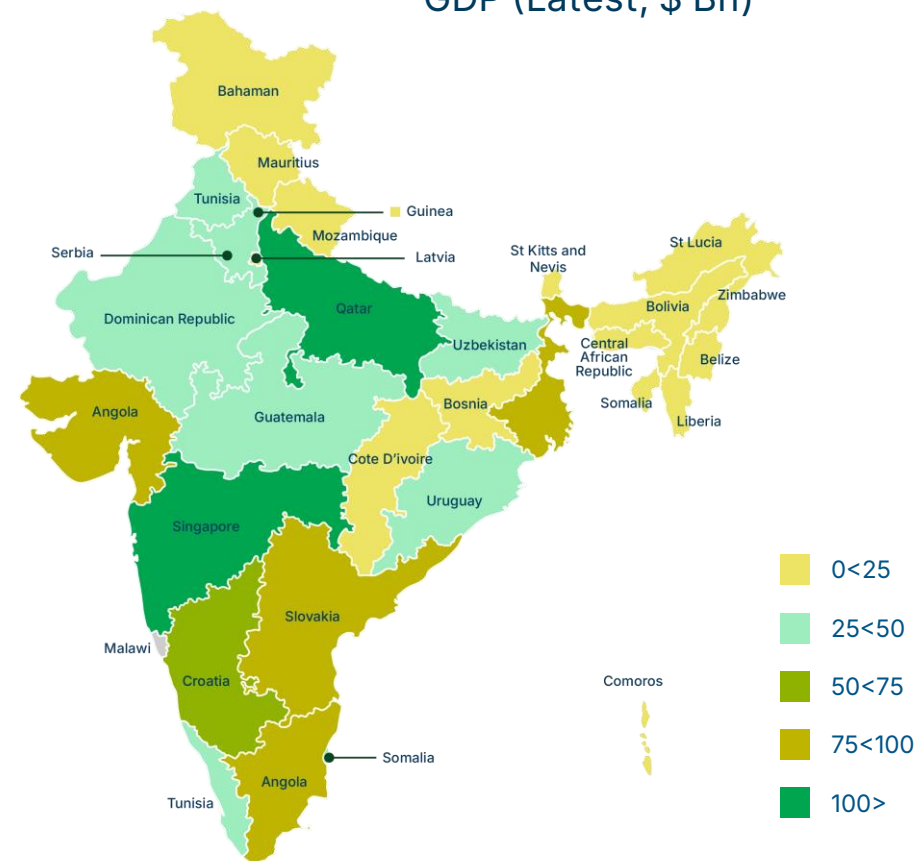
## Beyond the Headlines

# Large population + Large domestic market + Rising per capita income = Epicenter of global growth

Population: A country of countries

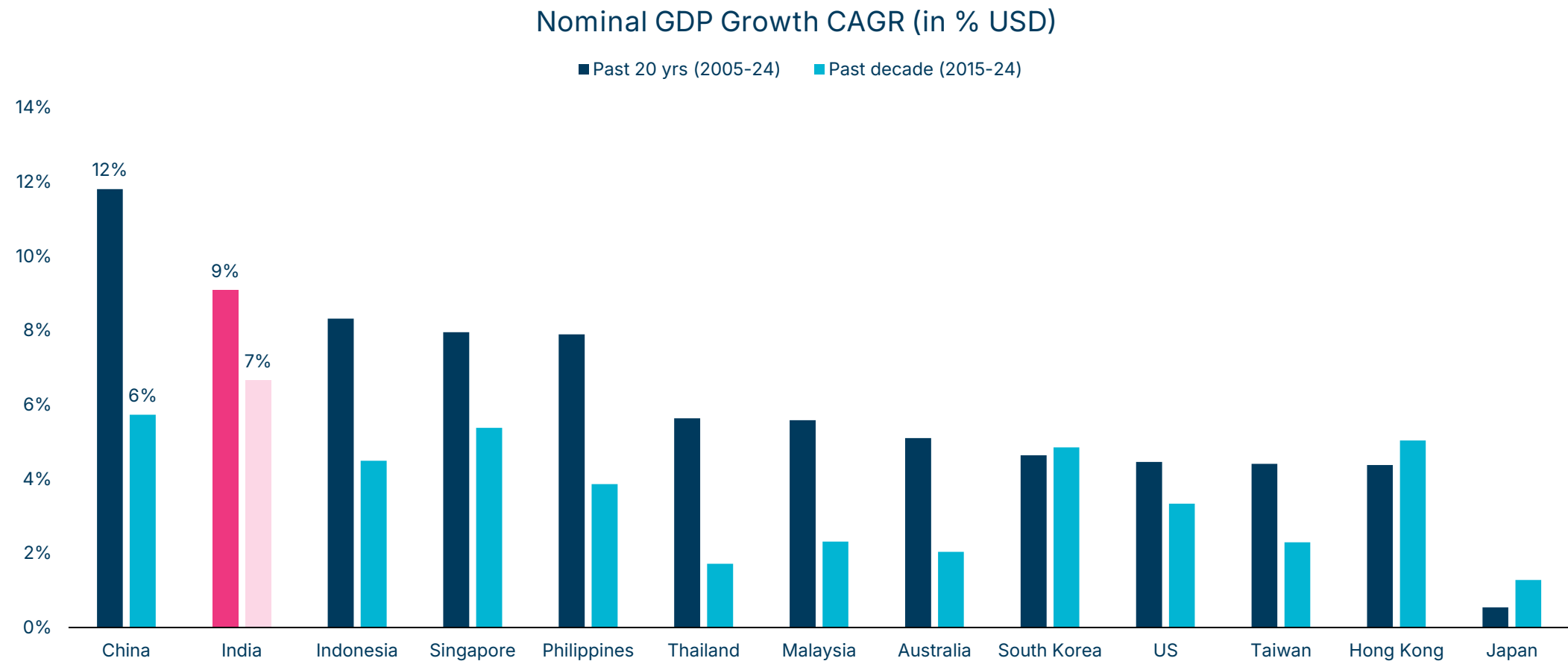


GDP (Latest, \$ Bn)



Large population + large domestic market + rising per capita income = The epicenter of global growth

# India has delivered a nominal GDP CAGR of 9% over the past two decades, second only to China



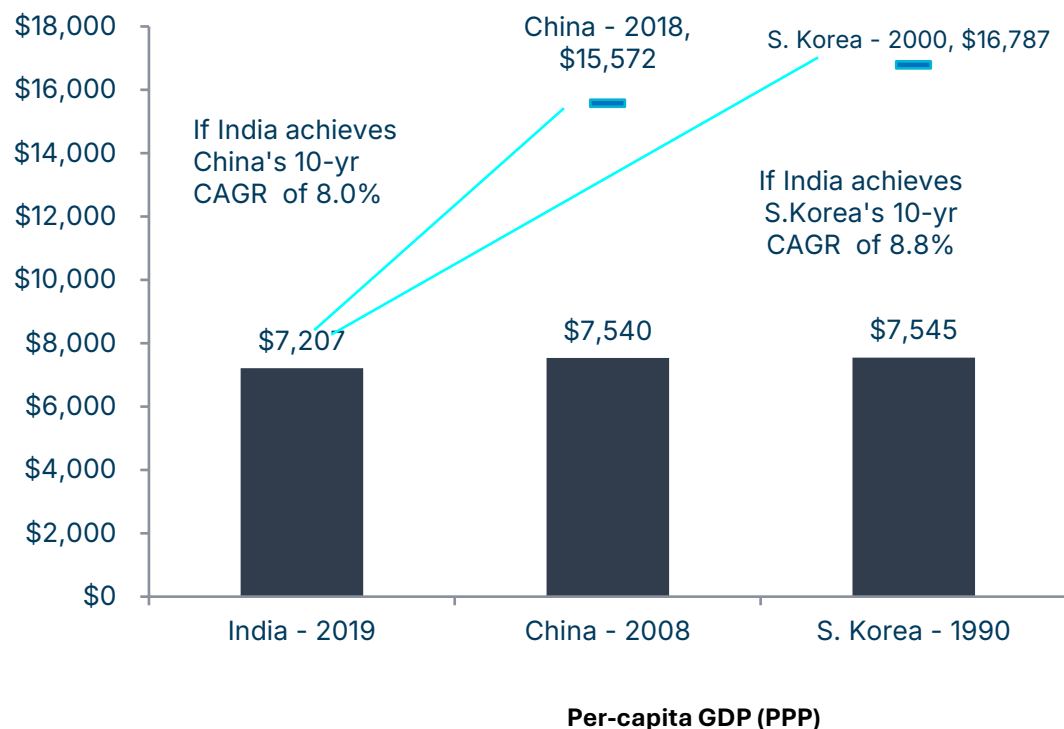
# Economic Growth May Or May Not Result In Commensurate Equity Returns

## 30 Year Returns For Frontline Equity Indices In Local Currency & Adjusted For Inflation

| Country           | Real GDP Growth | Local Currency Returns | Real Returns (Local Currency) |
|-------------------|-----------------|------------------------|-------------------------------|
| China (HK Listed) | 2.8%            | 1.5%                   | -1.8%                         |
| Philippines       | 4.7%            | 2.9%                   | -1.7%                         |
| Malaysia          | 4.8%            | 1.8%                   | -0.6%                         |
| Korea             | 4.3%            | 2.9%                   | -0.1%                         |
| Indonesia         | 4.4%            | 9.5%                   | 1.0%                          |
| UK                | 2.0%            | 3.3%                   | 1.0%                          |
| Japan             | 0.8%            | 2.4%                   | 2.1%                          |
| China Mainland    | 8.6%            | 5.6%                   | 2.3%                          |
| Australia         | 3.1%            | 5.1%                   | 2.4%                          |
| Mexico            | 2.0%            | 10.6%                  | 2.5%                          |
| France            | 1.5%            | 4.6%                   | 3.0%                          |
| India             | 6.2%            | 10.5%                  | 3.8%                          |
| Canada            | 2.3%            | 6.1%                   | 4.0%                          |
| Brazil            | 2.4%            | 11.7%                  | 5.1%                          |
| United States     | 2.5%            | 8.9%                   | 6.4%                          |

\*Countries marked in green → Real returns higher than Real GDP growth

# Is sustained 9 - 10% nominal GDP growth for a large economy even possible?



- China/South Korea grew per capita GDP at 8.0% / 8.8%, respectively, for 10 years from levels similar to India's US\$7,207 PPP adjusted 2018 per capita GDP.
- To convert to nominal GDP growth, we factor 1.5% population growth (assumed).
- So 9 to 10% nominal GDP growth is certainly possible, over a 10 year period or longer.

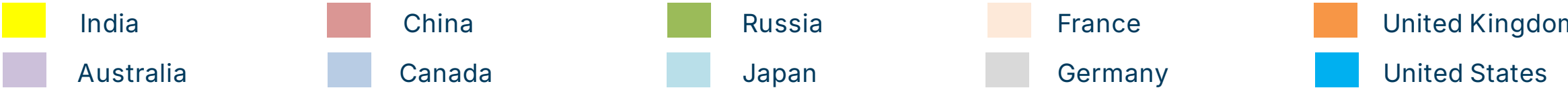
## 4 key themes which we believe will play out for India going forward

- 1 Penetration of Financial Services
- 2 Consumption story fast forwarded by Digitization
- 3 Infrastructure boom
- 4 Export Opportunities

# India: A Trillion Dollars Of Annual Investments

Gross Fixed Capital Formation In Current US Dollars (Bn) By Country

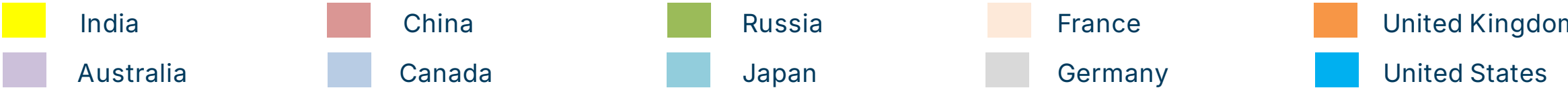
| 1990 | 1995 | 2000 | 2005 | 2010 | 2015 | 2020 | 2024* | 34-Yr CAGR |
|------|------|------|------|------|------|------|-------|------------|
| 1269 | 1697 | 2373 | 2990 | 2756 | 4656 | 6240 | 8245  | 14.0%      |
| 1114 | 1594 | 1415 | 1251 | 2674 | 3778 | 4610 | 6149  | 8.0%       |
| 433  | 609  | 450  | 901  | 1303 | 1110 | 1289 | 1157  | 4.9%       |
| 297  | 321  | 395  | 543  | 664  | 672  | 841  | 1088  | 4.8%       |
| 258  | 243  | 297  | 479  | 585  | 604  | 731  | 977   | 4.0%       |
| 148  | 238  | 294  | 447  | 557  | 524  | 594  | 708   | 2.8%       |
| 129  | 111  | 146  | 269  | 399  | 509  | 472  | 597   | 2.6%       |
| 95   | 92   | 122  | 256  | 379  | 371  | 384  | 496   | 2.5%       |
| 86   | 91   | 108  | 188  | 330  | 354  | 322  | 443   | 2.4%       |
| 84   | 83   | 44   | 136  | 311  | 281  | 303  | 378   | -0.1%      |



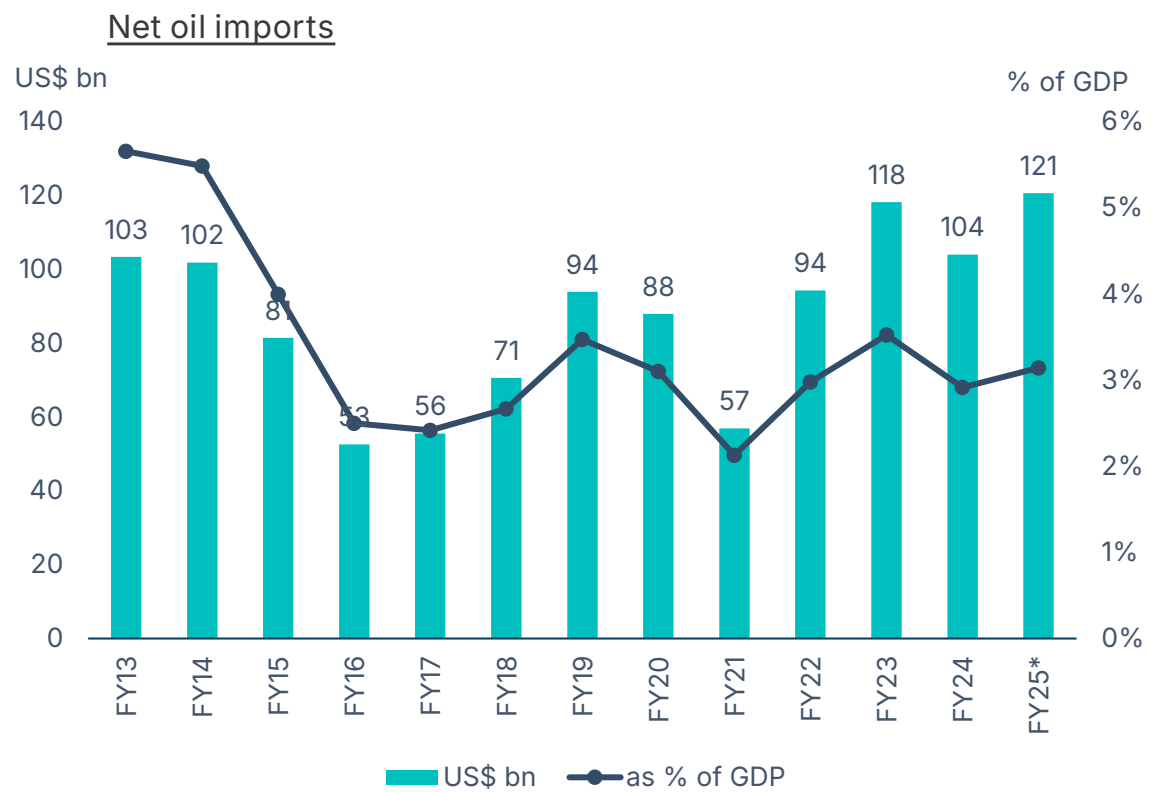
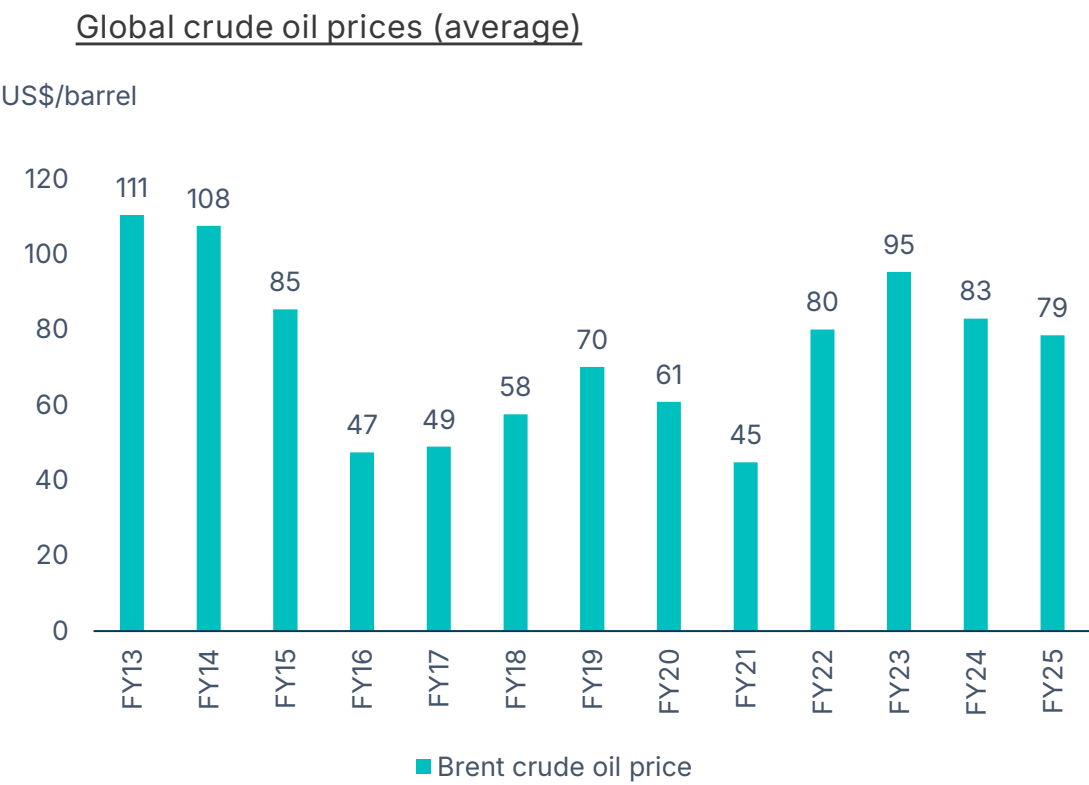
# India's Consumption Growth Outpacing Most of its Global Peers

Households Final Consumption Expenditure (US\$ Bn)

| 1990 | 1995 | 2000 | 2005 | 2010  | 2015  | 2020  | 2024* | 34-Year CAGR |
|------|------|------|------|-------|-------|-------|-------|--------------|
| 3809 | 4963 | 6767 | 8769 | 10260 | 12297 | 14206 | 19938 | 11.7%        |
| 1608 | 2925 | 2666 | 2648 | 3275  | 4178  | 5611  | 7804  | 7.2%         |
| 998  | 1444 | 1102 | 1642 | 2090  | 2479  | 2733  | 2461  | 5.0%         |
| 726  | 876  | 1097 | 1610 | 1874  | 1877  | 1952  | 2313  | 4.9%         |
| 701  | 856  | 735  | 1195 | 1587  | 1779  | 1634  | 2227  | 4.3%         |
| 333  | 338  | 566  | 905  | 1464  | 1318  | 1598  | 2066  | 3.9%         |
| 253  | 336  | 406  | 637  | 922   | 1241  | 1408  | 1619  | 3.2%         |
| 215  | 230  | 299  | 471  | 917   | 900   | 941   | 1227  | 2.6%         |
| 180  | 211  | 239  | 396  | 785   | 758   | 769   | 1022  | 2.5%         |
| 170  | 206  | 120  | 382  | 635   | 718   | 693   | 934   | 0.8%         |



# Oil price swings



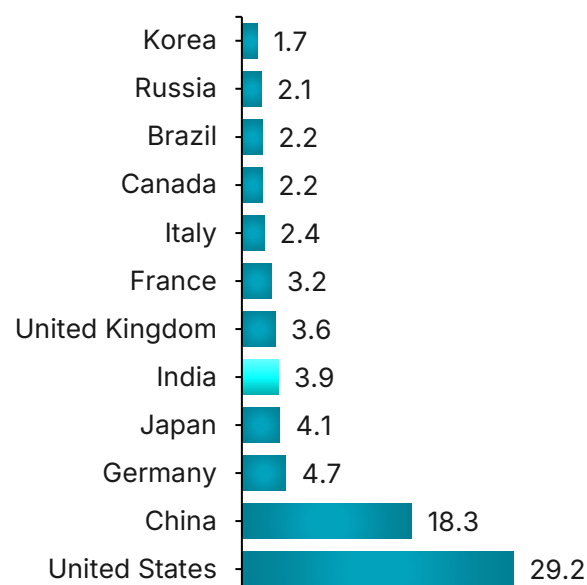
- 1. A US\$10/bbl average increase in global crude prices would widen India's CAD by cUS\$16bn (0.4% of GDP).
- 2. Even as India remains vulnerable to higher global crude oil prices (imports 88% of its oil requirement), buoyant services exports and resilient remittance inflow have helped build a buffer against global oil price volatility.
- 3. We estimate India can sustain global crude oil prices up to US\$90/bbl, all else remaining unchanged, but the lower oil goes, the better it would be for India.

# Greater diversification with direct India exposure (not via EM)

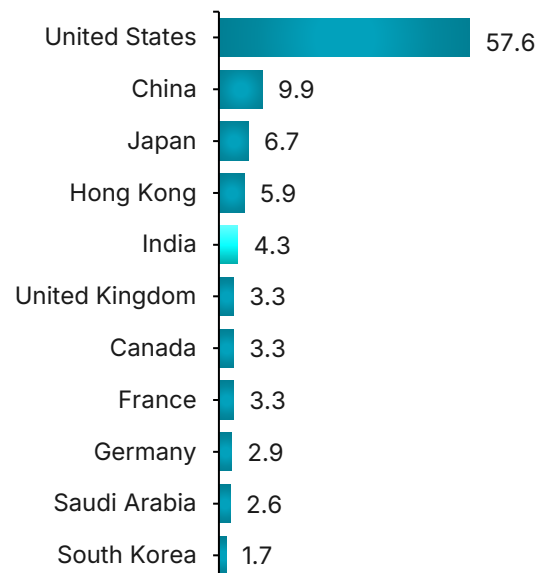
1 India expected to be 3rd largest economy in ten years

2 India has low representation in global indices

RANKED 5TH BY GDP (US\$, Tn)



RANKED 5TH BY MARKET CAP (US\$ Tn)



MSCI ALL COUNTRY WORLD INDEX

| Country     | Holding |
|-------------|---------|
| USA         | 63.7%   |
| Japan       | 5.1%    |
| UK          | 3.4%    |
| Canada      | 2.9%    |
| France      | 2.6%    |
| Germany     | 2.4%    |
| India       | 2.0%    |
| South Korea | 1.0%    |
| Others      | 17.0%   |

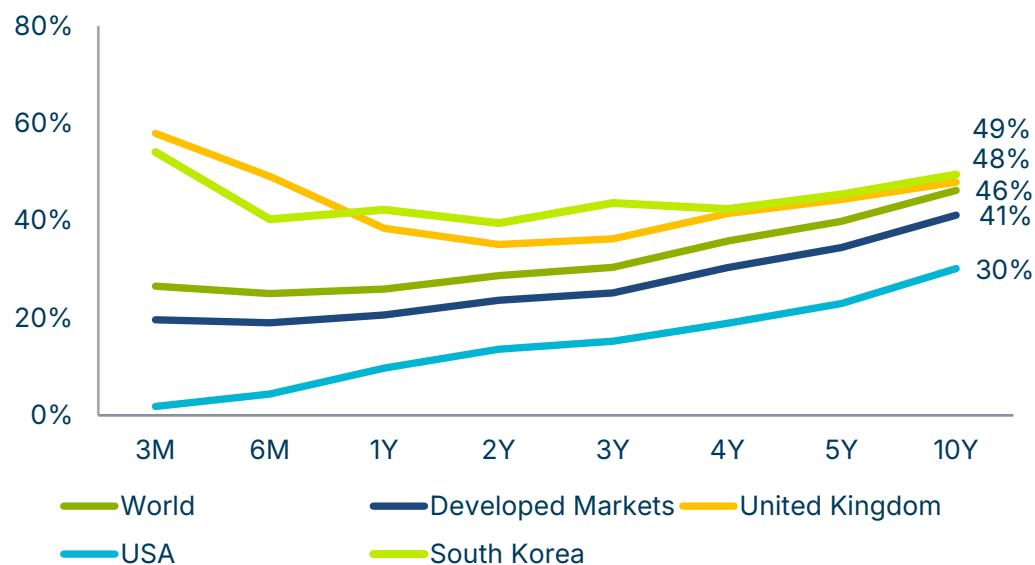
MSCI EMERGING MARKETS INDEX

| Country     | Holding |
|-------------|---------|
| China       | 29.6%   |
| India       | 19.2%   |
| Taiwan      | 17.1%   |
| Others      | 10.9%   |
| South Korea | 9.3%    |
| Brazil      | 4.5%    |

India is only 2% of MSCI ACWI, but contributes ~3% to world GDP and market cap

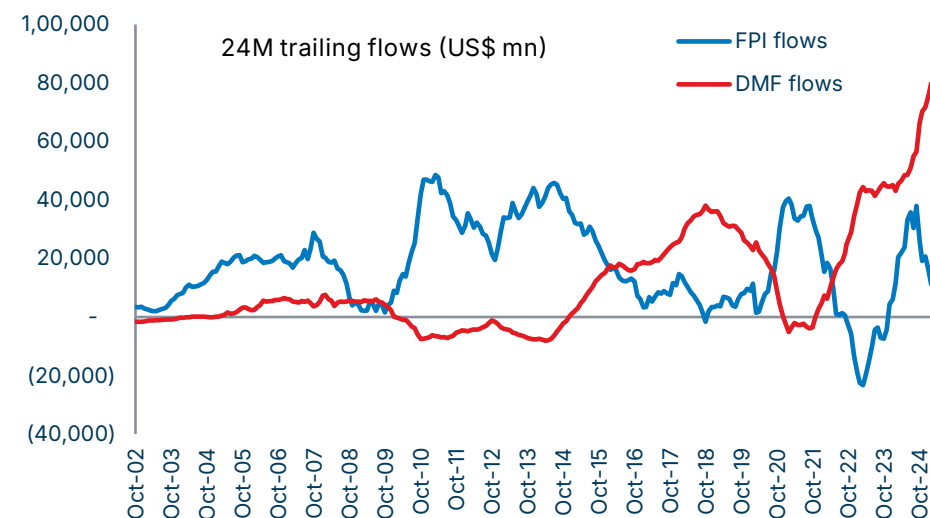
# Greater diversification with direct India exposure (not via EM)

## 3 Low correlation of India with global markets



## 4 Strong domestic cushion; domestic flows outpacing foreign flows

24M TRAILING FPI FLOWS AND 24M TRAILING DMF FLOWS (\$ Mn)



# India is well diversified across sectors

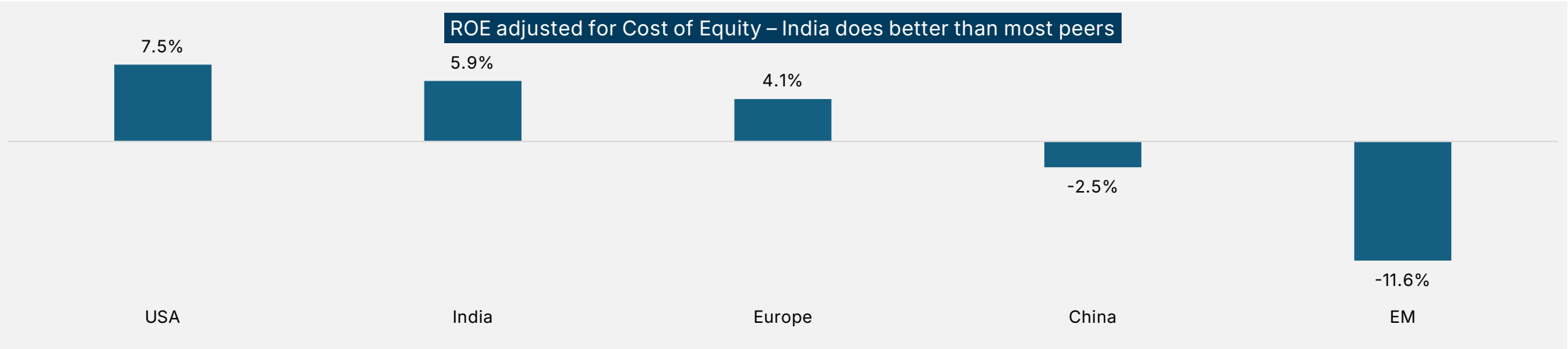
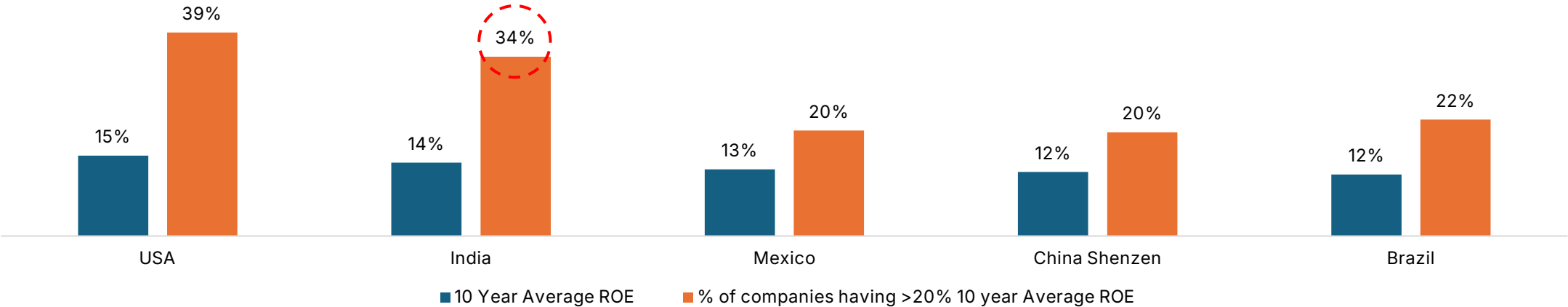
| MSCI Sectors                | India        | China        | Korea        | Taiwan       | Hong Kong    | Singapore    | Malaysia     | Indonesia    | Australia    |
|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Energy                      | 9%           | 3%           | 1%           | 0%           | 0%           | 0%           | 1%           | 4%           | 3%           |
| Materials                   | 8%           | 3%           | 3%           | 2%           | 0%           | 0%           | 6%           | 8%           | 18%          |
| Industrials                 | 9%           | 4%           | 17%          | 2%           | 15%          | 13%          | 10%          | 6%           | 6%           |
| Consumer Discretionary      | 12%          | 31%          | 9%           | 1%           | 4%           | 1%           | 3%           | 5%           | 7%           |
| Consumer Staples            | 7%           | 4%           | 2%           | 1%           | 2%           | 2%           | 11%          | 8%           | 4%           |
| Financials                  | 30%          | 17%          | 13%          | 12%          | 50%          | 51%          | 45%          | 60%          | 41%          |
| Healthcare                  | 6%           | 4%           | 7%           | 0%           | 0%           | 0%           | 3%           | 2%           | 9%           |
| Information Technology      | 10%          | 8%           | 41%          | 78%          | 0%           | 0%           | 0%           | 0%           | 2%           |
| Communication Services      | 5%           | 22%          | 6%           | 2%           | 2%           | 24%          | 8%           | 8%           | 2%           |
| Utilities                   | 4%           | 2%           | 1%           | 0%           | 11%          | 2%           | 14%          | 0%           | 2%           |
| Real Estate                 | 2%           | 2%           | 0%           | 0%           | 16%          | 8%           | 0%           | 0%           | 6%           |
| <b>Top 2 Sector Weights</b> | <b>42.2%</b> | <b>53.1%</b> | <b>58.1%</b> | <b>90.2%</b> | <b>66.3%</b> | <b>74.8%</b> | <b>59.1%</b> | <b>68.6%</b> | <b>58.7%</b> |

# Just A Few Winners: Long Term Equity Returns Are An Exception, Not the Norm

| Country           | Local Currency returns | Real Returns (LC) | USD | Real Returns (USD) | US Bond Market Index*    |
|-------------------|------------------------|-------------------|-----|--------------------|--------------------------|
|                   | CAGR (30 Years)        |                   |     |                    |                          |
| Malaysia          | 2%                     | -1%               | 0%  | -3%                | 4.5%<br>(2% real return) |
| Philippines       | 3%                     | -2%               | 0%  | -3%                |                          |
| Korea             | 3%                     | 0%                | 1%  | -2%                |                          |
| Japan             | 2%                     | 2%                | 1%  | -2%                |                          |
| China (HK Listed) | 2%                     | -2%               | 2%  | -1%                |                          |
| Indonesia         | 9%                     | 1%                | 2%  | 0%                 |                          |
| UK                | 3%                     | 1%                | 3%  | 0%                 |                          |
| France            | 5%                     | 3%                | 4%  | 2%                 |                          |
| Australia         | 5%                     | 2%                | 4%  | 2%                 |                          |
| Brazil            | 12%                    | 5%                | 5%  | 2%                 |                          |
| Mexico            | 11%                    | 2%                | 6%  | 3%                 |                          |
| Canada            | 6%                     | 4%                | 6%  | 3%                 |                          |
| China Mainland    | 6%                     | 2%                | 6%  | 4%                 |                          |
| India             | 10%                    | 4%                | 7%  | 4%                 |                          |
| USA               | 9%                     | 6%                | 9%  | 6%                 |                          |

# Why India Outperforms Over The Long Term? It's Not Flows, GDP Growth or The Story...

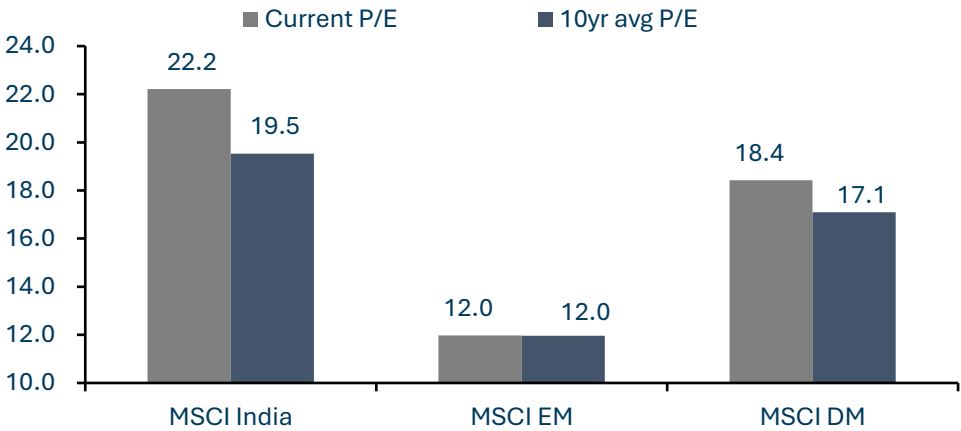
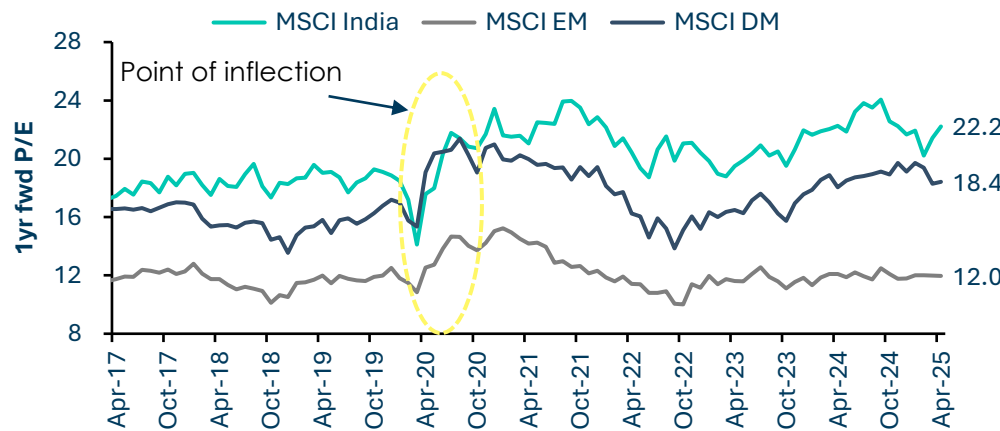
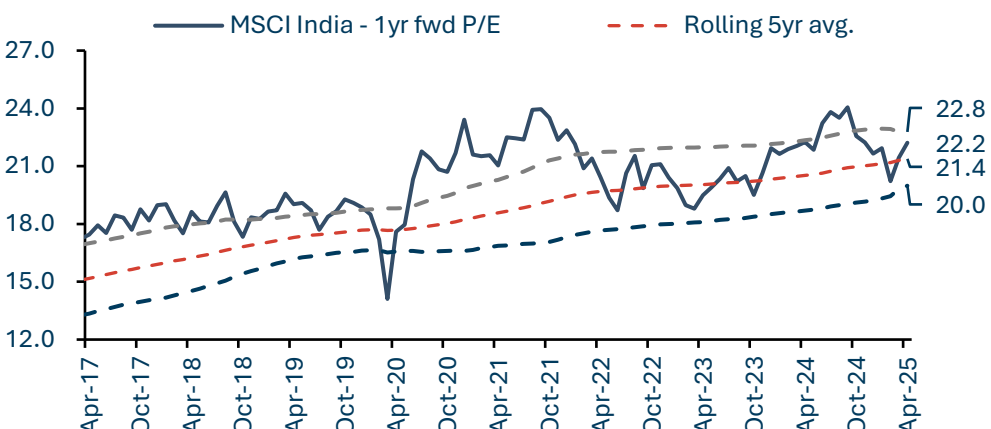
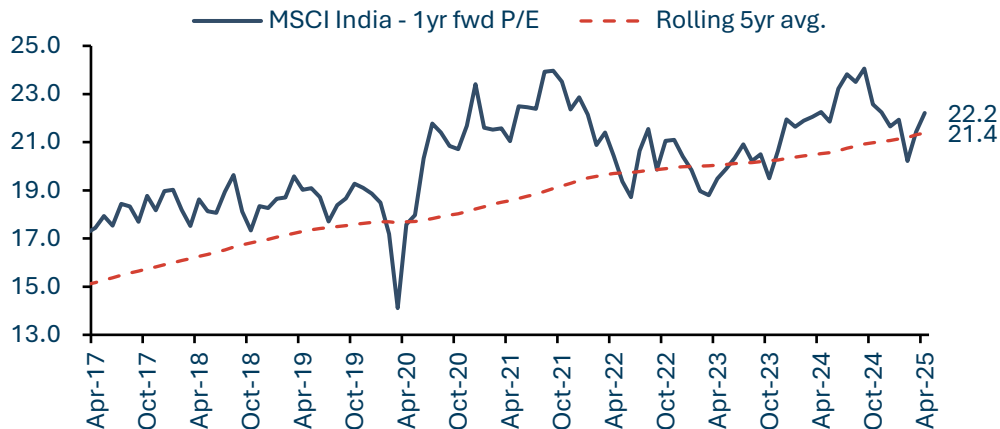
Nearly one third of companies in India have recorded an ROE of more than 20% consistently



# Indian Firms Have Superior Return Ratios & Earning Growth

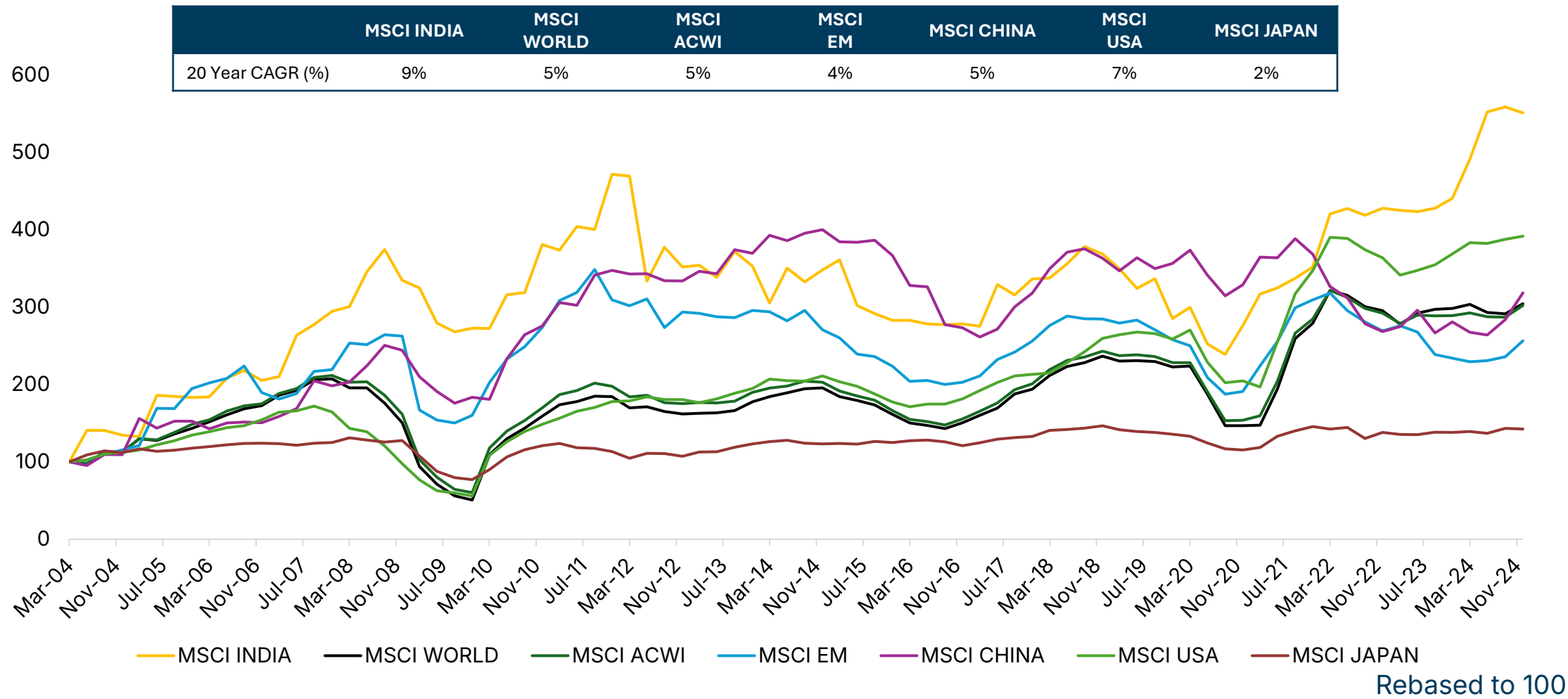
| Sectors                   | India Leader        | Global Leader             | Indian Leader 20 Year Average ROE | Global Leader 20 Year Average ROE | Indian Leader 20 Year EPS CAGR | Global Leader 20 Year EPS CAGR |
|---------------------------|---------------------|---------------------------|-----------------------------------|-----------------------------------|--------------------------------|--------------------------------|
| Aerospace & Defence       | Bharat Electronics  | RTX Corp                  | 21.2                              | 16.4                              | 14%                            | 1%                             |
| Pharmaceuticals & Biotech | Sun Pharmaceuticals | Johnson & Johnson         | 20.7                              | 23.6                              | 16%                            | 5%                             |
| Banks                     | HDFC Bank           | JPMorgan Chase & Co       | 17.9                              | 11.2                              | 21%                            | 13%                            |
| Automobiles               | Tata Motors         | Volkswagen AG             | 17.4                              | 11.5                              | 15%                            | 14%                            |
| IT - Software             | TCS                 | Microsoft Corp            | 43.5                              | 33.4                              | 18%                            | 15%                            |
| Ferrous Metals            | Tata Steel          | Glencore PLC*             | 14.8                              | 5.0                               | -1%                            | -6%                            |
| Cement & Cement Products  | Ultratech Cement    | CRH PLC                   | 18.0                              | 10.7                              | 29%                            | 5%                             |
| Oil                       | ONGC                | EXXON Mobil Corp          | 17.6                              | 19.5                              | 9%                             | 4%                             |
| Construction              | Larsen & Toubro     | China State Construction* | 19.5                              | 18.4                              | 10%                            | 14%                            |
| FMCG                      | Hindustan Unilever  | Nestle SA-REG             | 69.3                              | 19.6                              | 11%                            | 5%                             |
| Healthcare Services       | Apollo Hospitals    | Tenet Healthcare Corp     | 10.5                              | -6.1                              | 15%                            | 4%                             |
| Telecom - Services        | Bharti Airtel       | Verizon Communications    | 11.1                              | 30.4                              | 12%                            | 2%                             |
| Power                     | NTPC                | ENEL SPA                  | 10.9                              | 12.0                              | 7%                             | 2%                             |

# India Valuations:



# Ignoring India Is A Costly Error of Omission

MSCI Indices EPS (USD)



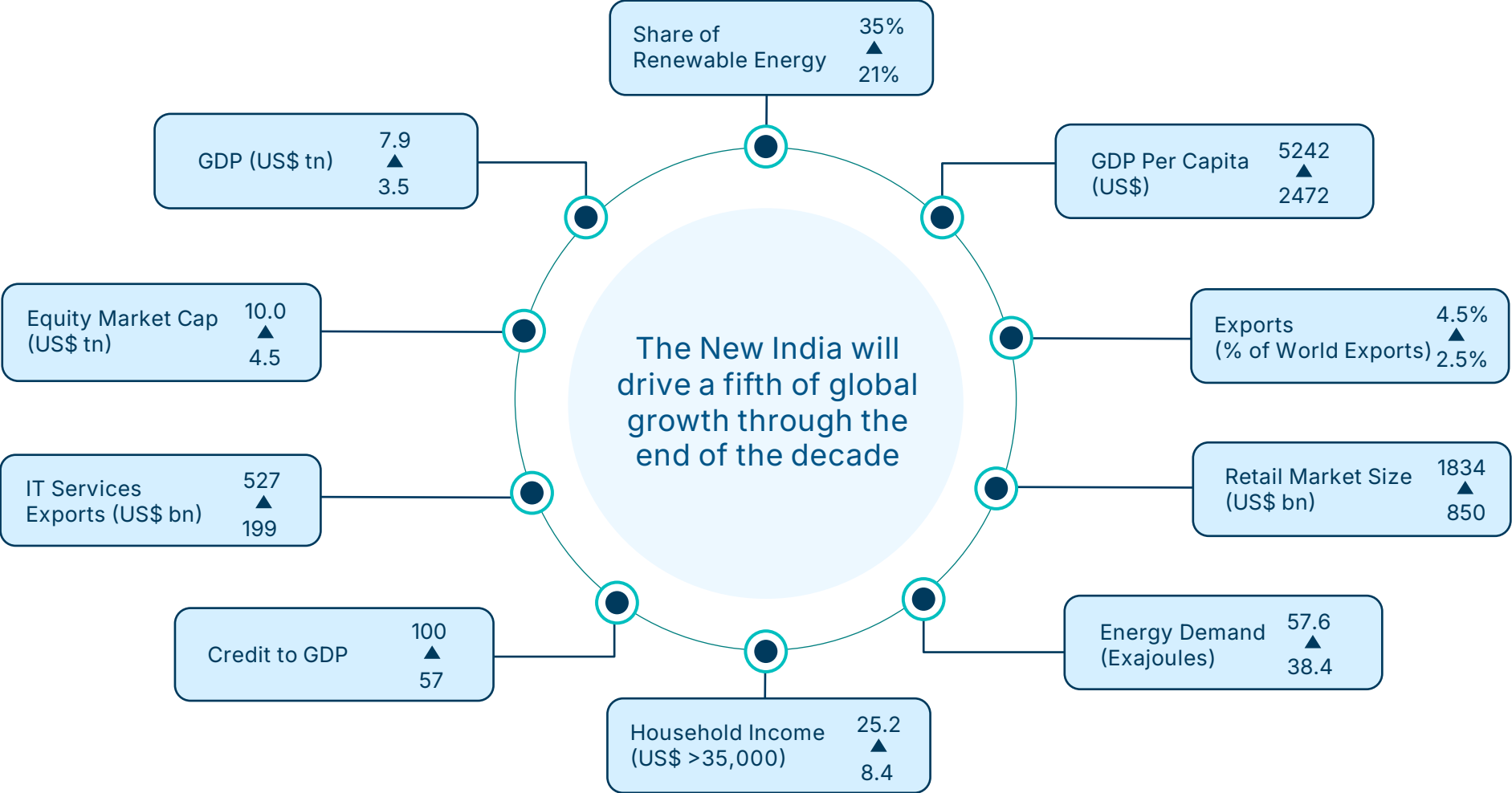
# Risks/challenges

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- Geo-politics/recession led growth slowdown
- Oil prices – above USD 100/bbl will impact, inflation, currency, CAD and BOP
- Consumption (rural) demand continues to be weak
- Implications of Gen AI on different sectors/industry – medium term risk

# India Vision 2030

## India @ 2030: Unleashing Potential, Driving Transformation



# 'Poor Managements Produce Poor Market Prices, Superior Managements Produce...'

Nifty 500 Companies showing growth in Book Value per share over 20 years

| Change in Book Value Over The Last 20 Years | No. of Companies | No. of Companies which had growth every year | % of Companies |
|---------------------------------------------|------------------|----------------------------------------------|----------------|
| Growth                                      | 309              | 49                                           | 62%            |
| Contraction                                 | 64               |                                              | 13%            |
| Merged/Delisted                             | 123              |                                              | 25%            |

# India's Oil Troubles Are Becoming Smaller, Manageable

| Balance of Payment Components (USD, Billions) | FY24  | FY23  | FY15 to FY12 (average) | FY15  | FY14  | FY13  | FY12  |
|-----------------------------------------------|-------|-------|------------------------|-------|-------|-------|-------|
| Current Account                               | -78   | -67   | -56                    | -27   | -32   | -88   | -78   |
| Merchandise                                   | -240  | -265  | -170                   | -145  | -148  | -196  | -190  |
| Oil Trade Deficit                             | -96   | -112  | -96                    | -81   | -102  | -103  | -99   |
| Oil Trade Deficit (as a % of GDP)             | -2.7% | -3.3% | -5.1%                  | -4.0% | -5.5% | -5.6% | -5.4% |
| India Crude Oil Basket (avg price \$/BBL)     | 83    | 103   | 103                    | 84    | 105   | 108   | 114   |
| Services                                      | 162   | 143   | 70                     | 77    | 73    | 65    | 64    |
| Remittance                                    | 106   | 101   | 65                     | 66    | 65    | 64    | 63    |
| Services + Remittance                         | 268   | 244   | 134                    | 142   | 138   | 129   | 128   |
| Services + Remittance as a % of GDP           | 7.6%  | 7.2%  | 7.1%                   | 7.0%  | 7.4%  | 7.0%  | 7.0%  |
| Current Account Balance as a % of GDP         | -2.2% | -2.0% | -3.7%                  | -1.4% | -1.8% | -5.7% | -5.7% |
| Select components only                        |       |       |                        |       |       |       |       |

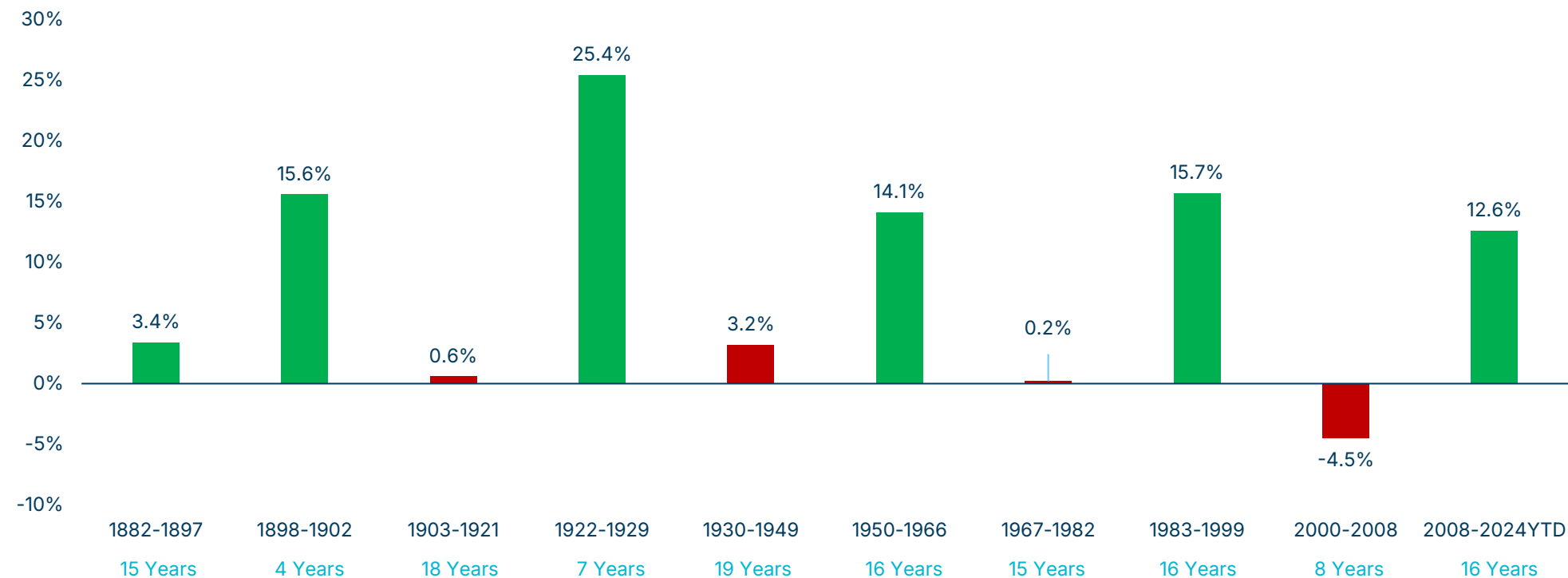


What could cause India's current account to turn into a surplus is \$60 crude or lower, a steady pace of growth in India's services exports (5% CAGR), along with a rise in India's electronic goods exports to \$40 billion, from FY23 total of \$24Bn, over the next 5 years. For now, we are far from this goldilocks scenario.

# Booms and Busts: The Bulk of Our Investment Life Lies Beyond Our Control

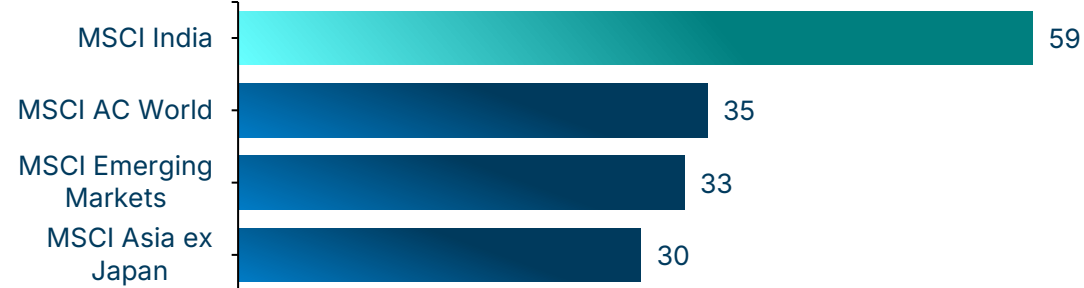
*"I am more afraid of remedies than diseases."— James Grant*

S&P 500 Average Annual Total Real Return

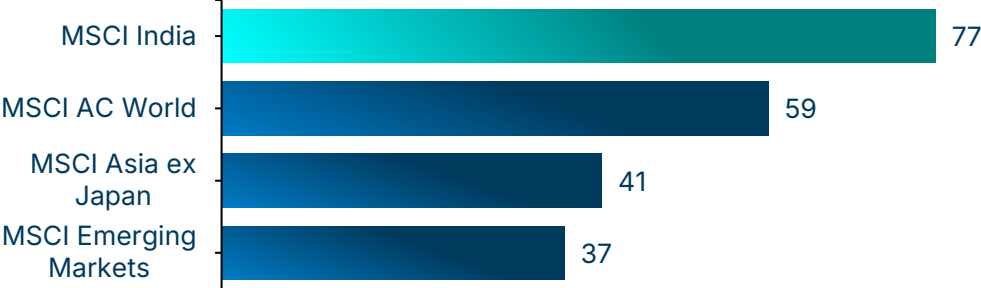


# Indian companies are competitive as per global benchmarks

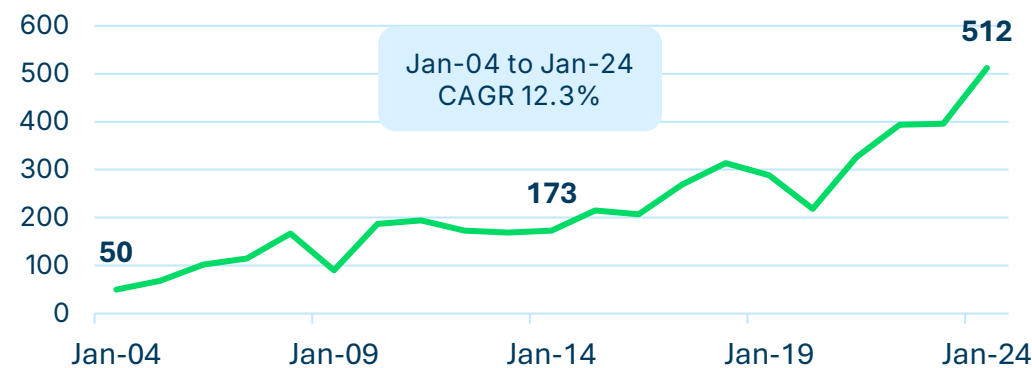
1 % of companies with ROE >15%



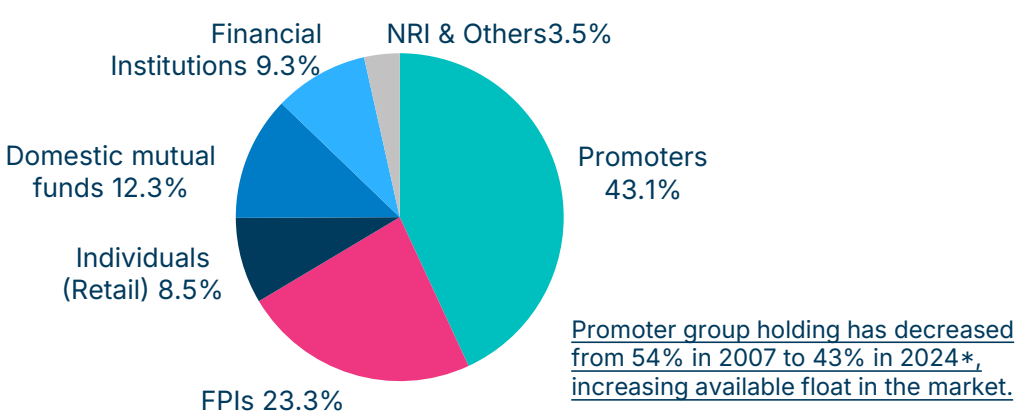
2 % of companies with mcap >US \$10Bn



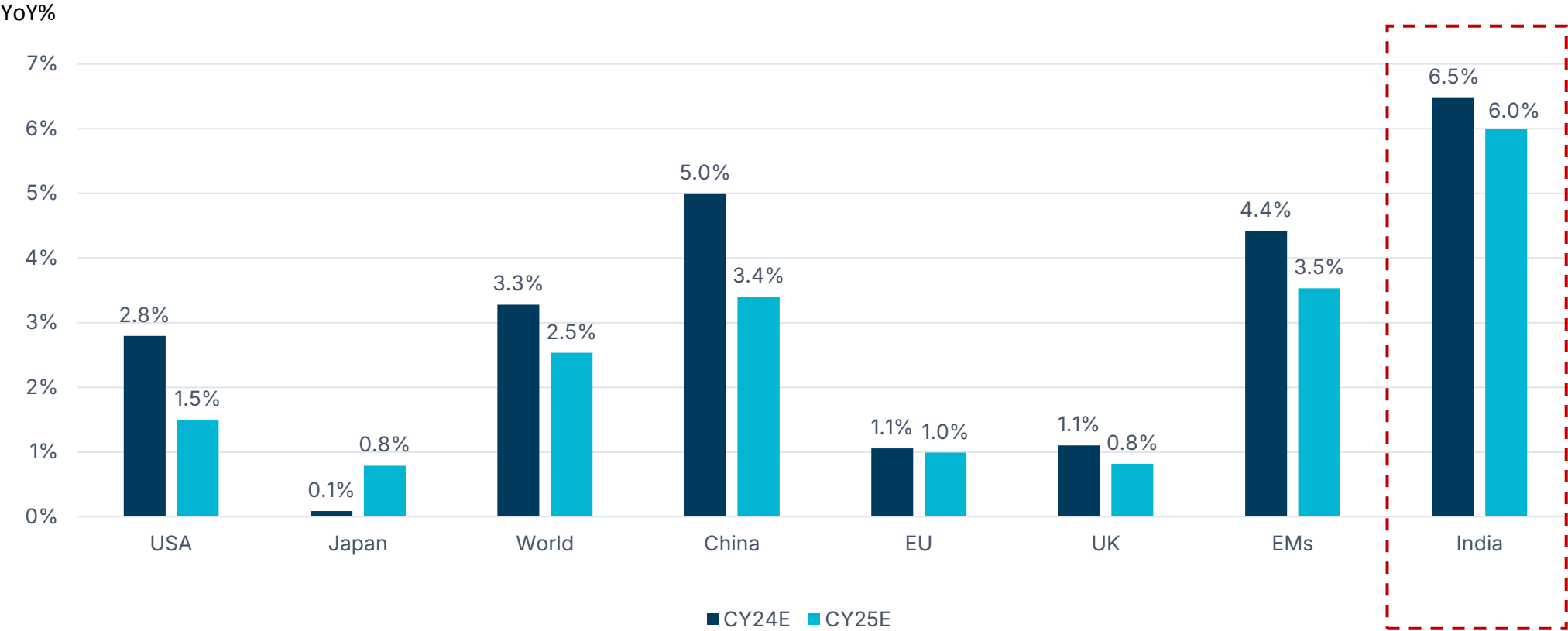
3 No. of billion dollar companies in India (market cap)



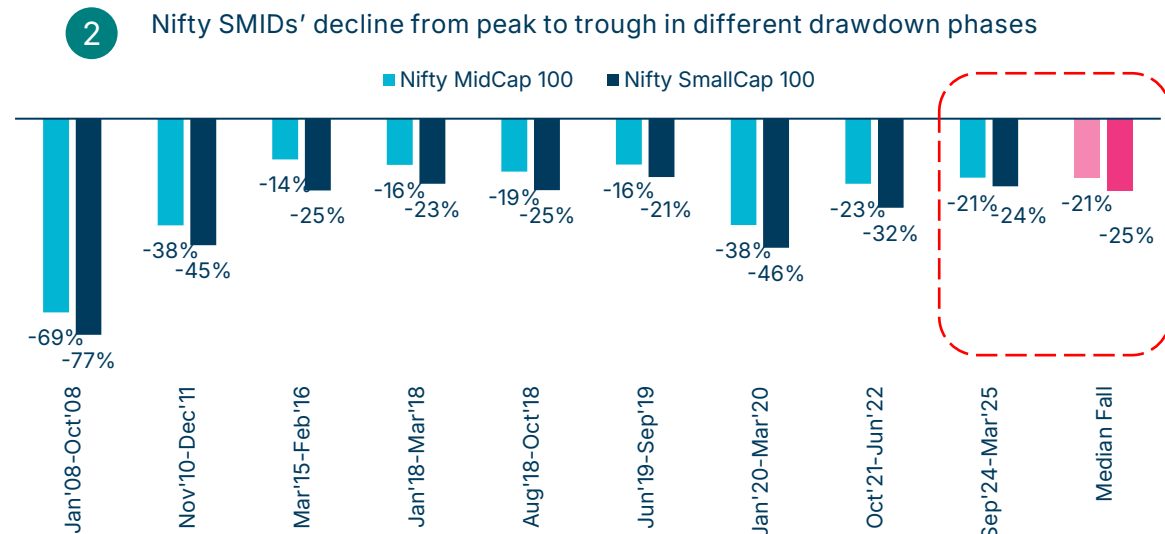
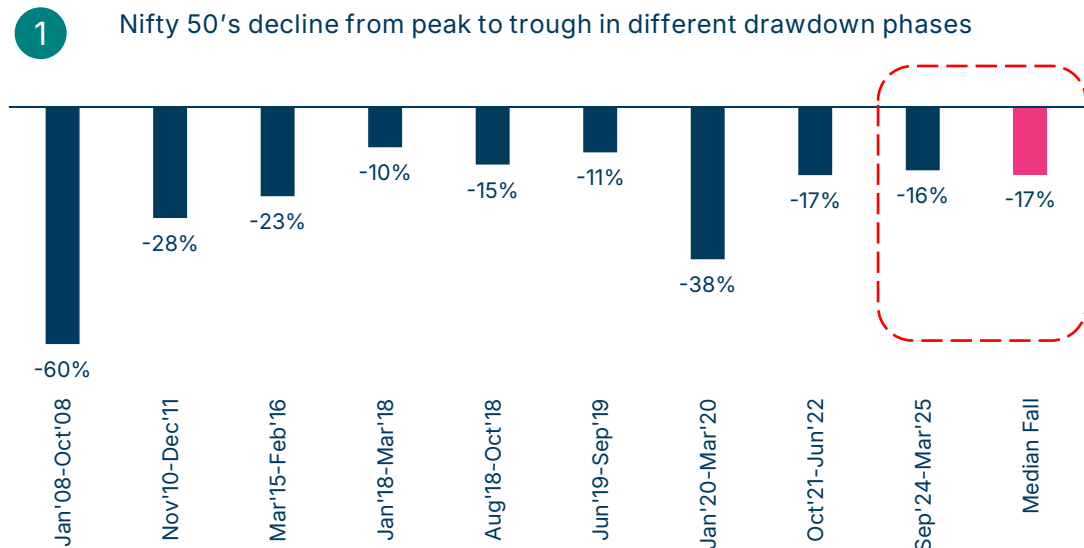
4 % Ownership of top 75 Indian companies



# Indian economy to grow by 6.3% YoY in FY26E



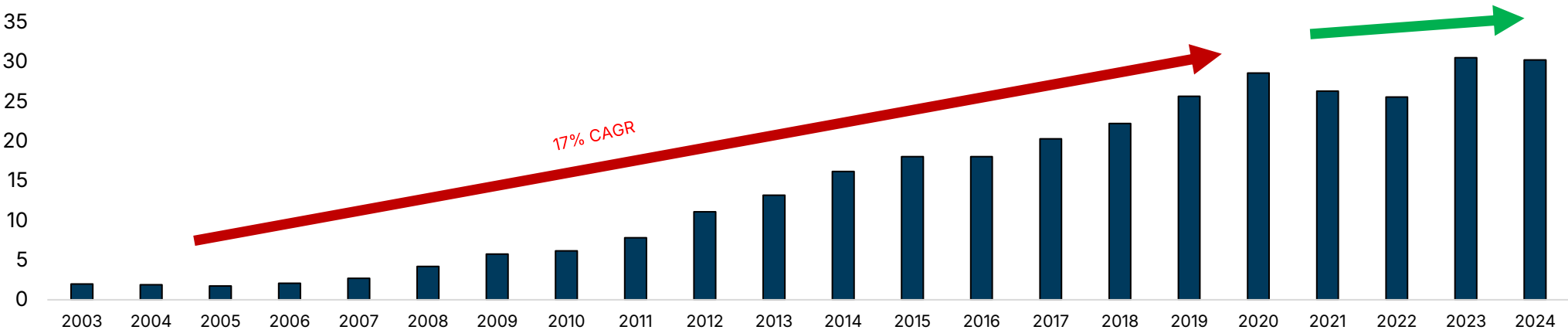
# Current market decline close to historical median



- After a relentless up-move (in stock prices, earnings, and valuations) post COVID, the Indian markets have seen a sharp drawdown since September 2024 with the Nifty-50/Nifty MidCap/Nifty SmallCap indices down ~16%/21%/24% (as of mid Mar'25) from their peak.
- The broad-based correction is mainly attributed to modest 9MFY25 earnings growth, continuous FII selling since Oct'24 (~USD28b), a challenging geopolitical backdrop, and a strengthening dollar index that has drawn funds away from various markets.

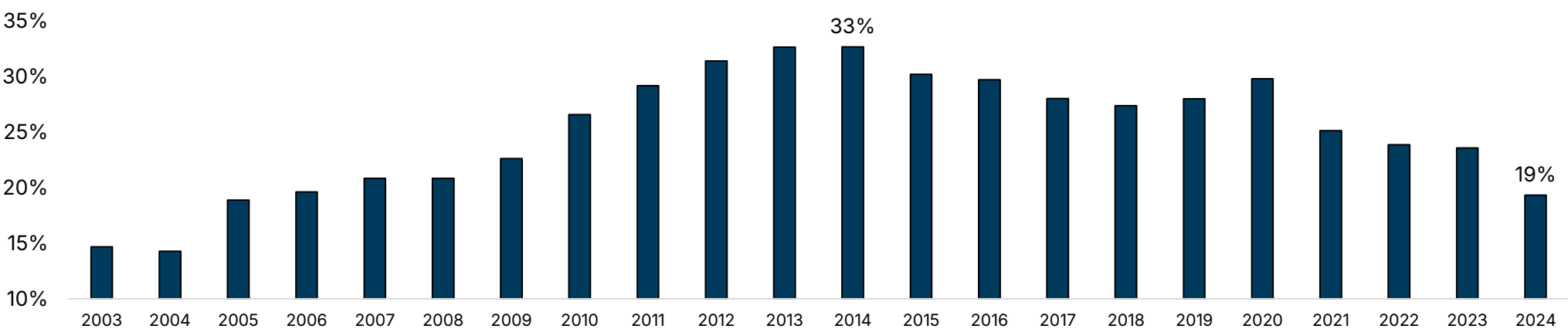
# Corporate Balance Sheet Strength To Set The Base For Recovery

Net Debt (ex-financials) (₹ Trillion)



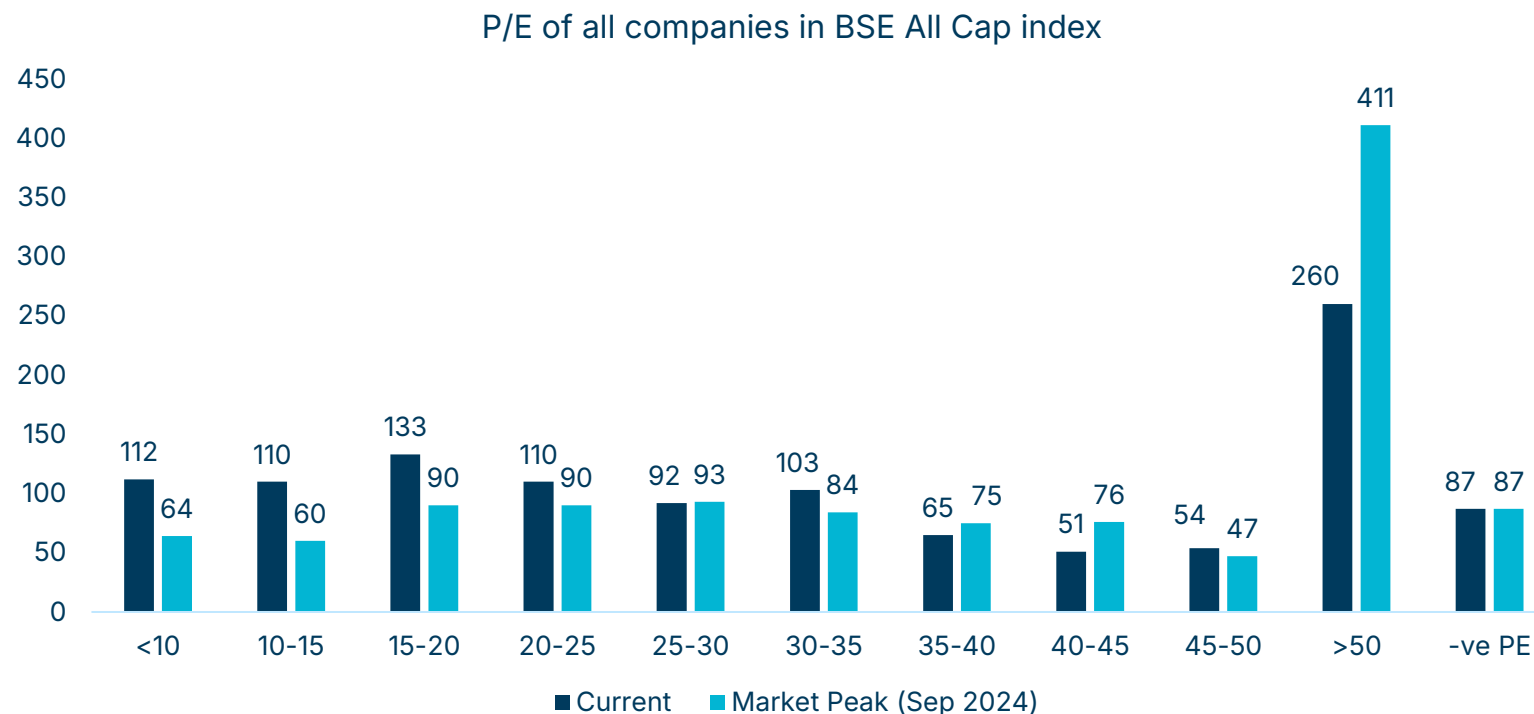
Corporate balance sheets are strong enough to withstand a down cycle

Median Total Debt to Assets Ratio



A falling ratio suggests that companies are increasingly funding their expansion through internal reserves & profits rather than relying on debt

# Downshift In Valuations Across The Broader Universe Augurs Well For Long-Term Investors



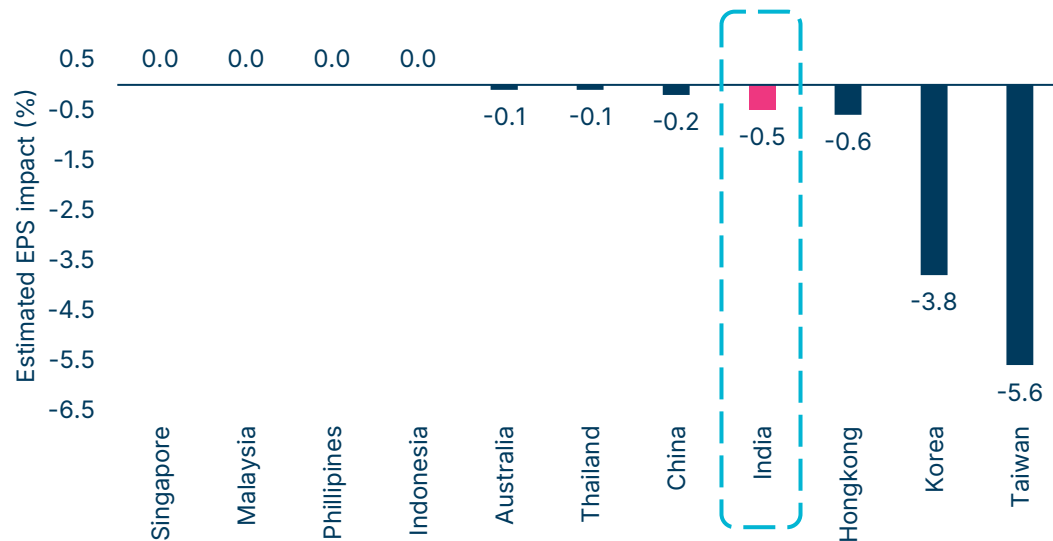
Stocks have started to move towards their justifiable valuations.

There are now 355 stocks with trailing PE multiples <20 times.

- Across market capitalizations, price earnings multiples are trending lower. This shift is driven by a combination of slowing earnings growth and the ever-changing temperament of Mr. Market.
- As the market swings into a manic-depressive phase, opportunities will emerge. Those with both capital and conviction will be best positioned to seize them. Courage will come in handy as well.

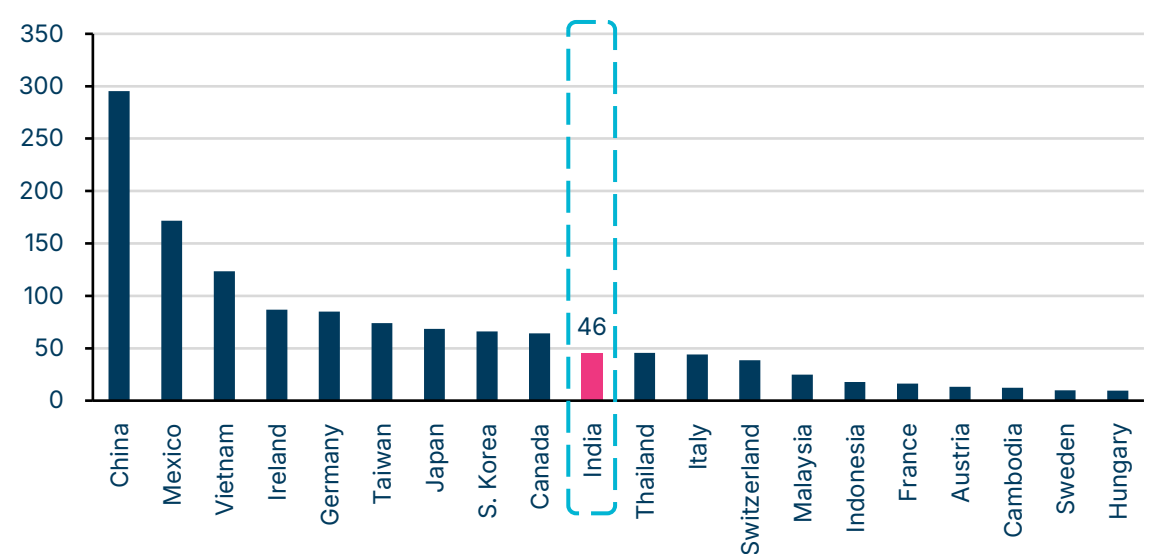
# Tariff impact to be limited

1 MSCI APxJ markets - Estimated earnings impact by tariff



Note: Using 10% tariff rate, 30% absorption rate and 25F effective tax rate for each region/sector.

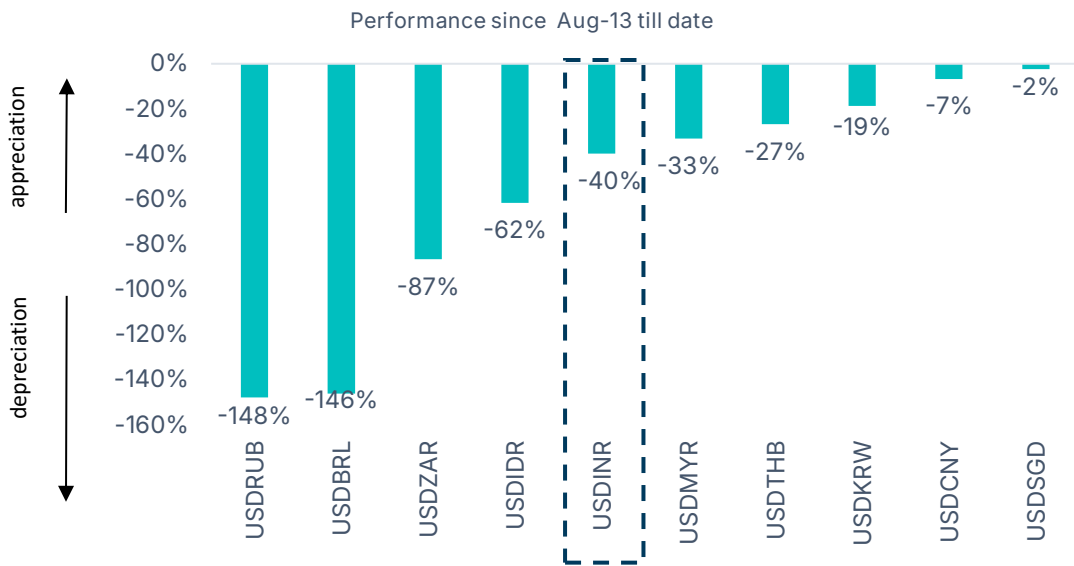
2 Trade balance with US (CY2024, US\$ bn)



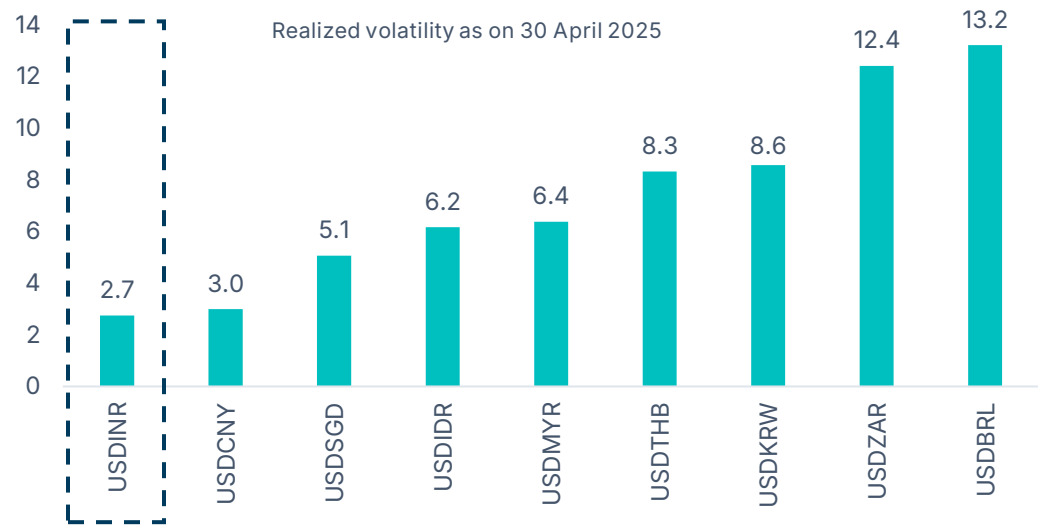
- Only 2.6% of sales in the MSCI India Universe (ex-financials) is exposed to tariffs with an estimated EPS impact of -0.5%. India's trade surplus with the US, while substantial, is lower than major economies
- India has reduced its average customs duty rate to 10.65% from 11.65%, aligning with Southeast Asian levels.

# INR continues to be in the middle pack when compared with other EMs

1 While INR is one of the better performing currencies since the EM currency crisis (August 2013)...



2 ...It has also been one of the less volatile currencies over the past year, amongst a basket of peer currencies.



# In Conclusion

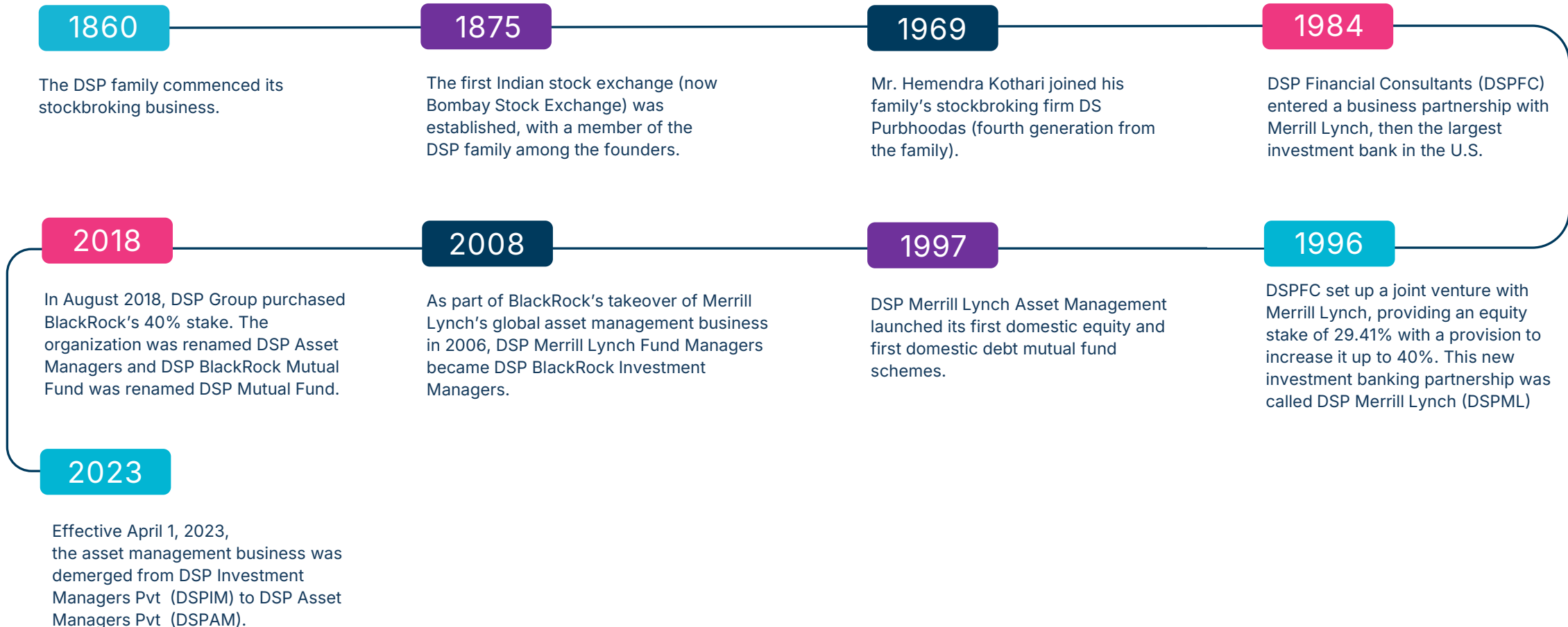
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- We believe India's superior performance is driven by corporate profitability, across cycles. A benign macro-environment is an added benefit
- There are more firms in India which earn attractive returns for shareholders than in most countries
- A carefully built portfolio of Indian businesses based on valuations and quality cash flows could be beneficial for investors looking to create diversified driver of returns

# Appendix

# Evolution of DSP – Indian Roots, Global Partnerships

Founded in 1860, the DSP Group, headed by Mr. Hemendra Kothari, is one of India's oldest financial services firms



# DSPAM Organization Structure - Senior Management

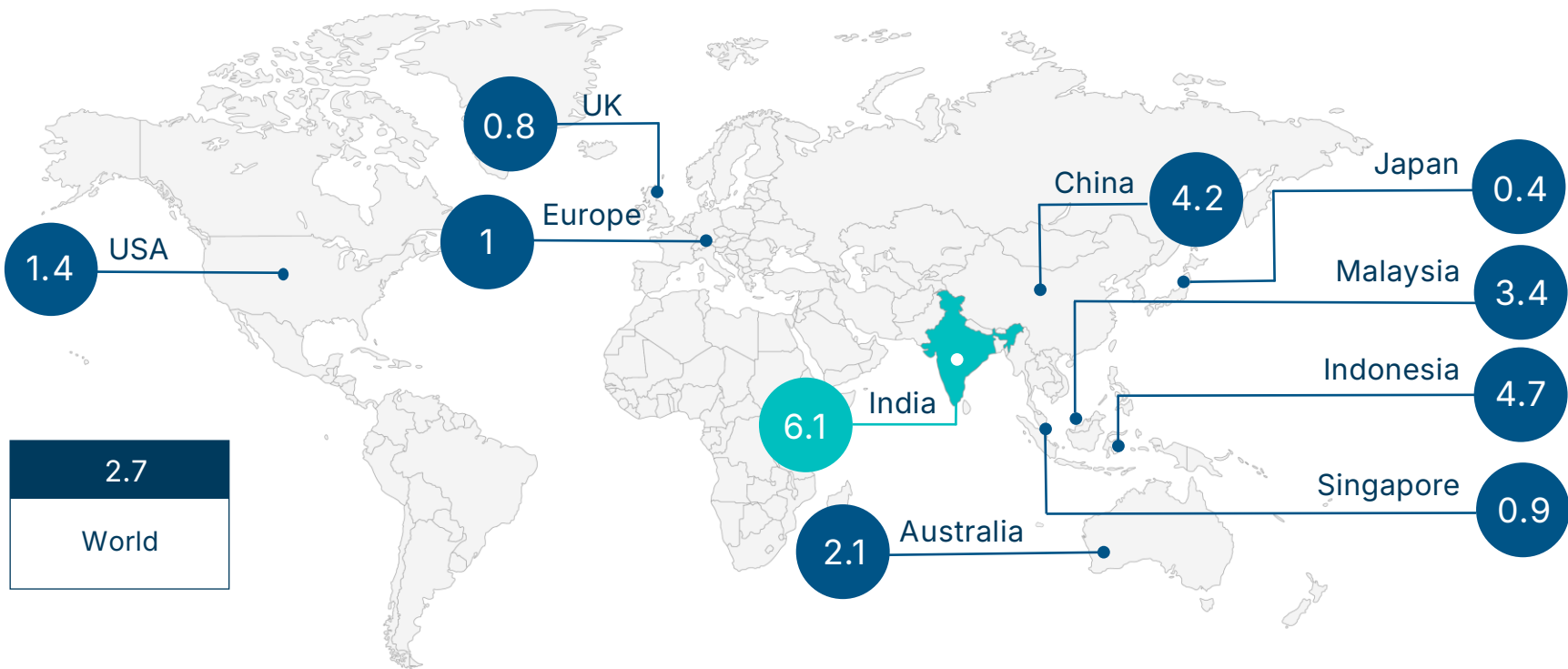


# Incentives aligned to investment objectives

| Factors driving performance for Analysts                                                                       | Share* |
|----------------------------------------------------------------------------------------------------------------|--------|
| Model portfolio outperformance                                                                                 | [ ]%   |
| Research process covering fundamental attributes, thesis, extent of variation on chosen fundamental parameters | [ ]%   |

| Factors driving performance for Portfolio Managers         | Share* |
|------------------------------------------------------------|--------|
| Fund performance vs. Benchmark 3Y and 1Y (rolling returns) | [ ]%   |
| Research process and adherence to framework                | [ ]%   |

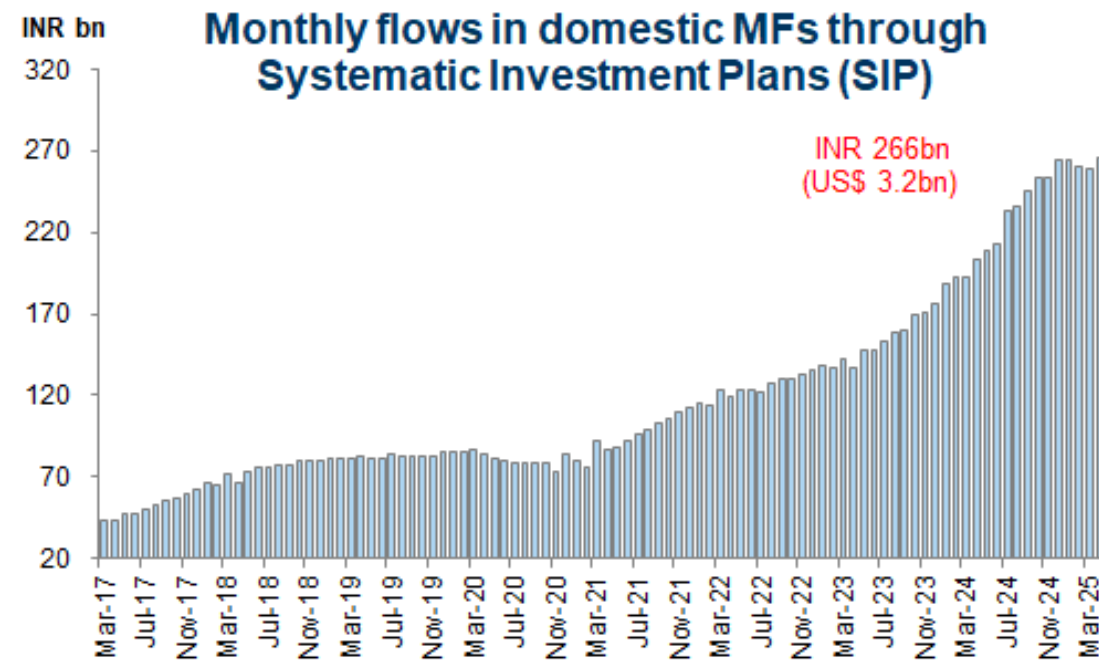
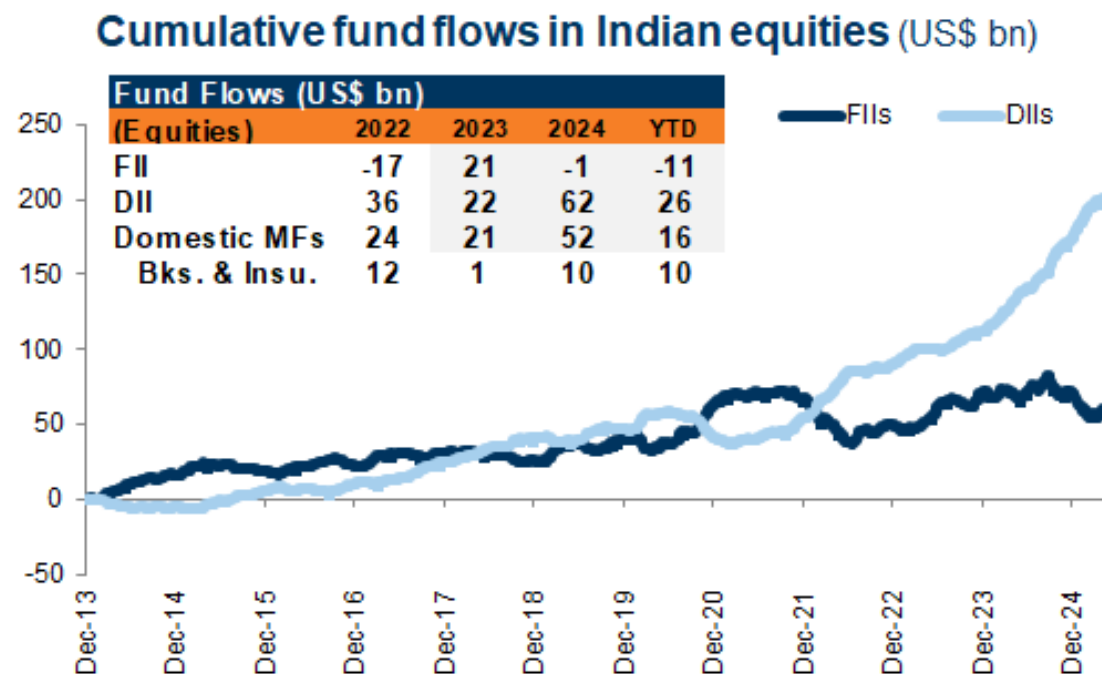
# India – Among the fastest growing large economies in the world\*



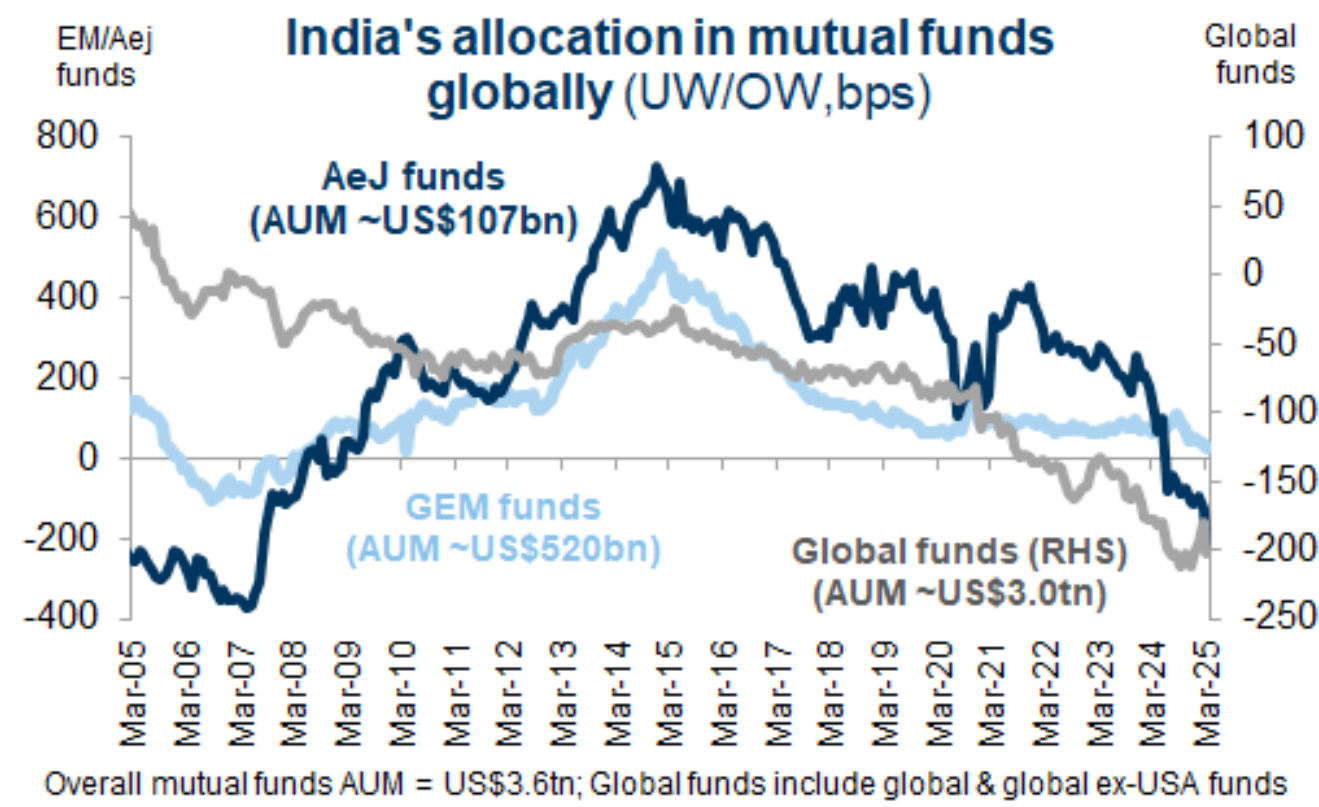
|     | US   | India | Japan | Australia | Europe | UK   | Brazil | China | MSCI EM | ACWI World |
|-----|------|-------|-------|-----------|--------|------|--------|-------|---------|------------|
| 10Y | 8.6% | 11.7% | 5.7%  | 5.4%      | 4.5%   | 0.5% | 9.1%   | 2.7%  | 5.5%    | 3.1%       |
| 15Y | 8.9% | 12.3% | 6.4%  | 5.8%      | 5.8%   | 3.1% | 6.3%   | -1.6% | 5.2%    | 3.1%       |
| 20Y | 7.8% | 9.7%  | 5.6%  | 4.8%      | 4.8%   | 7.8% | 10.6%  | 5.9%  | 6.8%    | 6.3%       |

| CAGR          | 10Y   | 15Y   | 20Y   |
|---------------|-------|-------|-------|
| US DINR Cross | -2.9% | -4.2% | -3.3% |

# Domestic institutional & retail flows remain supportive, amid rapid financialization of household savings in India



# Mutual fund positioning in India remains conservative:



# Are you late in investing into India? No, not in our view.

- Equity returns have matched strong economic performance over past two decades
- Focus on earnings, not just starting P/E - Starting valuations in CY 2023 was like today but markets up ~20%.
- India is likely to see the highest GDP growth in the next 2 years, vs. key global markets
- Capex + Real Estate cycle to drive earnings and upgrades
- Corporates have deleveraged (net debt to equity at 0.5x)
- Corporate profits to GDP ratio improving in recent years
- Foreign flows & positioning remain conservative, suggesting room to increase exposure in medium term
- Domestic flows remain supportive (financialization of household savings in India)

# India – one of the few countries demonstrating an increasing contribution to world economic growth

2018-2019

|                                    |                |                     |              |                     |               |  |
|------------------------------------|----------------|---------------------|--------------|---------------------|---------------|--|
| China 28.6%                        | India 8.5%     |                     |              | United States 14.3% |               |  |
|                                    | Indonesia 3.6% | Germany 2.2%        | Brazil 1.6%  | Spain 1.3%          | Pakistan 1%   |  |
| All Other Economies Combined 22.4% |                |                     | S.Korea 1.5% | Philippines 1.3%    | Thailand 0.9% |  |
|                                    |                | United Kingdom 1.9% | Egypt 1.4%   | Canada 1.2%         | Mexico 0.7%   |  |
|                                    | Russia 2.7%    | France 1.9%         | Japan 1.4%   | Italy 1%            | S.Arabia 0.6% |  |

2024-2025

|                                    |                |              |                 |                     |                     |  |
|------------------------------------|----------------|--------------|-----------------|---------------------|---------------------|--|
| China 25.4%                        | India 12.7%    |              |                 | United States 13.9% |                     |  |
|                                    | Indonesia 3.1% | Turkey 1.8%  | Brazil 2.5%     | France 1.4%         | United Kingdom 1.4% |  |
| All Other Economies Combined 21.8% |                |              | Mexico 1.2%     | S.Korea 1.3%        | Philippines 1.0%    |  |
|                                    |                | Germany 1.2% | S.Arabia 0.7%   | Vietnam 1.3%        | Thailand 0.8%       |  |
|                                    | Japan 1.5%     | Russia 4.1%  | Bangladesh 1.0% | Egypt 1.0%          | Malaysia 0.9%       |  |

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